

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND ELEVENTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, April 7, 1995

The Board of Trustees met at its regular monthly meeting on Friday, April 7, 1995, at The Ohio State University-Newark Campus, LeFevre Hall, Newark, Ohio, pursuant to adjournment.

**

**

**

Minutes of the last meeting were approved.

**

**

**

April 7, 1995 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on April 7, 1995, at 10:00 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Leslie H. Wexner, Alex Shumate, Michael F. Colley, George A. Skestos, James F. Patterson, Amira N. Ailabouni, and Thomas C. Smith. Fred L. Dailey, Director of the Ohio Department of Agriculture, was also in attendance.

--0--

Mr. Kessler:

At this time, I would like to announce that the Personnel Committee of the Board of Trustees of The Ohio State University has elected the officers for the 1995-96 year: Milton A. Wolf, Chairman; and Leslie H. Wexner, Vice Chairman. Congratulations to both of you.

--0--

PRESIDENT'S REPORT

President Gee:

Ladies and gentlemen, what a lovely day and a wonderful occasion to be here at this beautiful campus. I have been here a number of times and take great pride in it. My colleagues and I know that the Board is pleased to be meeting in this beautiful facility which was dedicated only a year ago. It was appropriately named for one of Ohio State's great friends, and a driving force in the progress of this campus, Howard LeFevre. Howard, will you please stand and let us recognize you. He is Trustee Emeritus for this campus and, I might note, supports numerous scholarships for Newark students.

It was almost exactly a year ago that this board appointed Dr. Rafael Cortada to his post as director and dean. In his few short months here, much has been accomplished and much is underway. He will report to this board shortly. Dr. Cortada, we thank you very much for allowing us to be here and be part of this occasion.

Not only are we proud of the more than 1,500 students enrolled at Ohio State Newark, but also of the many students from Licking County who attend the Columbus Campus. Please send us more students like Scott Bailey, who has attended classes at both Newark and Columbus. He is a graduate of Watkins Memorial High School and is a National Merit and Distinguished Scholar majoring in Chemical Engineering.

And Joelle Luedtke from Newark High School who is a Medalist Scholar in Mechanical Engineering. Joelle is planning to attend Georgetown Law School next year. I might note, that these are only two students among many, many, many who bring great honor to our university and to this community.

This past month, two faculty members received the highest honor of the American engineering profession. Professor Robert Wagoner, chair of the department of materials science and engineering, and Professor Robert Kouyoumjian, professor emeritus in the department of electrical engineering, each were elected to the National Academy of Engineering.

As these faculty members and others develop new technologies, we must explore ways to transfer these discoveries to the community. As a first step, we are asking today for board approval of a pilot project, PreComp, Inc., designed to study the

PRESIDENT'S REPORT (contd)

President Gee: (contd)

merits of commercialization of faculty-developed technology that is owned by the university.

Psychology professor Barbara Andersen was invited to participate in the White House Briefing on Women in Science and Technology, looking at the role of women in the sciences. Professor Andersen's research is on the psychological aspects of cancer.

The Department of Psychology was one of the many Ohio State programs recognized by the *US News & World Report* in its recent ranking of graduate programs. The magazine ranked the Ph.D. programs of several disciplines in the liberal arts. Political Science ranked 17th in the nation; psychology 24th; and sociology 25th. I might note, that despite the fact that I don't like these rankings -- because we are doing considerably better all of the time -- I think that they are getting better at doing their job.

The College of Education ranked 9th among 223 doctoral programs in the nation. Six specialty areas within the college were ranked in the top 5, and we were rated third in research activity and first in vocation/technical education, something enormously important for this state. Also highly rated were graduate programs in nursing, business, engineering, and law.

Let me note that two Case Western Reserve programs represent the only other Ohio school mentioned in the ranking. A look through the survey also clearly points out the strength of the Big Ten institutions, who together form the top ranks in many fields.

I might just note this for the Board, that of the fifteen major public universities in this country by ranking, ten of them are in the Big Ten. Sometimes we think of the Big Ten as being just an athletic conference, the truth of the matter is that we are truly an academic conference. Really a remarkable achievement for a group of major Midwestern universities.

At the top this year in intercollegiate athletics was our synchronized swimming team. Under interim coach Tammy Hunt, the team captured the National Collegiate Title for the 17th time -- 11th in a row.

The Lantern captured several regional honors last week from the Society of Professional Journalists. Ohio State received five Mark of Excellence Awards, including Best All-Around Newspaper in Ohio, Michigan, West Virginia, and western Pennsylvania.

This is International Week on campus, and the Director of the Peace Corp, Carol Bellamy, is speaking today as part of the program. Monday evening, Professor Elie Wiesel addressed a full Mershon Auditorium audience as part of the dedication of the new home of our Hillel Foundation. The Wexner Jewish Student Center is a magnificent, a truly remarkable addition to our neighborhood. If that memorable event was any indication, the enhanced programming of Hillel will make a significant contribution to student life at the university.

I would just note for those of you who are present, that Professor Wiesel's remarks were not only stirring, they were quite moving. He sang a song at the end -- my

PRESIDENT'S REPORT (contd)

President Gee: (contd)

understanding being that that is one of the few times that he has ever done that. I think that we were truly honored to be part of that occasion.

I also want to thank the members of the Board for co-chairing a wonderful tribute to Speaker Vern Riffe this week. The Vern Riffe Professor of Government and Politics will certainly become a prestigious faculty position.

This afternoon, we are breaking ground for the Richard and Annette Bloch Cancer Survivor's Plaza at the northeast corner of Lane Avenue and Olentangy River Road.

This park adds another dimension to our cancer-fighting efforts. The park will focus on hope and success, and is a public garden for inspiration and enjoyment. While it will stand on its own, the Bloch Plaza will be part of the Chadwick Arboretum.

Tonight, the Department of Athletics and the Buckeye Boosters are hosting the 35th anniversary celebration of Ohio State's 1960 National Championship Basketball Team. Lucas, Havlicek, Knight, Coach Taylor -- all members of that team are expected to be there, as will more than 1,000 guests.

I can't resist mentioning that in 1960, I was a teenager in Vernal, Utah. Ohio State's wonderful team lost only 3 games all year, on their way to the national championship, and one of them was in Salt Lake City, to my alma mater, the University of Utah! I suspect I shouldn't bring that up tonight, but nonetheless, my father was at that game and remembered greatly Ohio State losing that evening. I know that he would be awfully proud that I am affiliated with this great university now.

Thank you very much, Mr. Chairman, that concludes my report.

Mr. Kessler:

Thank you. I might mention that this Board of Trustees has the responsibility of evaluating President Gee's performance on an annual basis. When we were fortunate to hire President Gee five years ago, we said that we would do an internal evaluation with Dr. Gee on an annual basis and in the fifth year we would do an external evaluation. We were fortunate to get Dr. Peter McGrath, President of the National Association of State Universities and Land-Grant Colleges and the former President of the University of Minnesota, to come in and spend several days talking with us -- the faculty, students, and community leaders -- about the performance and the job that Dr. Gee has done at Ohio State during these past five years.

I would like to read just one paragraph of the report that Dr. McGrath gave to us just yesterday, and its summary conclusion is, "E. Gordon Gee is unquestionably the most effective and dynamic Ohio State president in recent memory. He has provided courageous and excellent leadership to Ohio State at a difficult time for American higher education and for a university that is one of the largest and most complex in the United States.

The main concern should be two-fold: 1) to work for improvements -- these are always necessary and possible in the performance of Dr. Gee and the Trustees, who are ultimately responsible for Ohio State; and 2) to keep the momentum for change and restructuring going, and relatedly to retain Dr. Gee's services at Ohio State for more years to come in the future."

PRESIDENT'S REPORT (contd)

Mr. Kessler: (contd)

The Board shares unanimously in this evaluation of Dr. Gee during these past five years. I wanted to publicly say what we think, and if I were his professor giving him a grade, the whole Board, I think, would give Dr. Gee an A to an A+.

Congratulations.

--0--

**REPORT ON THE OHIO STATE UNIVERSITY-
NEWARK CAMPUS**

Mr. Kessler:

I would next like to call on Dean Cortada to report on the Newark Campus. Dean Cortada, I would also like to thank you very much for hosting us today, we are privileged to be here on this beautiful day.

Dean Rafael Cortada:

Good morning. I would like very much to welcome all of you to the Newark Campus. We take great pride in being the oldest and the largest of the Regional Campuses, and in many ways the pacesetters. Initially, I would like to thank this Board for the vote in April 1994 that made me part of Ohio State University. I have enjoyed my time since July 1994 when I reported, and I look forward to giving you my very best.

I would like to move very quickly through the highlights of the activities on the campus during the past year. To begin with, we are unique in the State of Ohio inasmuch as we are co-located, but at the same time you have joint or single leadership of the two institutions. The co-location of partnership on this campus proceeds with civility and cooperation, and is the model for the State of Ohio. The ability of the Technical College and Ohio State University to carry out the joint search with all of the implications involved would indicate the degree of civility, cooperation, and compromise that exists in that relationship.

In addition to this, we have been carrying forward -- and this is an ongoing process -- a transfer credit matrix project in which every course at the Central Ohio Technical College is being articulated with Ohio State University through the academic departments. This is a kin to bureaucratic trench warfare, but at the same time it represents the only conclusive way to secure articulation. So far 204 COTC courses have been reviewed: 60 have been given full credit; 50 have been given special credit, which means Ohio State University has no equivalent; 25 have been given technical credit; and the remainder are still ongoing.

The one problem we have here is that we have not been able to secure articulation of our nursing program at the Technical College with Ohio State University. Consequently, we have Franklin University on this campus offering the baccalaureate degree in nursing. We hope though, within the next academic year, to begin dialogue with the College of Nursing to provide Ohio State as an alternative for the Technical College graduates.

I would like at this point to thank the departments and the colleges of Ohio State University for their cooperation and for the willingness to compromise and work closely with both Ohio State University, represented by Tom Hayes of the Math

**REPORT ON THE OHIO STATE UNIVERSITY-
NEWARK CAMPUS (contd)**

Dean Cortada: (contd)

department, and Central Ohio Technical College, represented by Judy Rayburn. They have done a very good job for the public and for our students.

At the same time, we are also pursuing the possibilities of seeking cross listing and dual enrollment with the Technical College to begin the process of eliminating duplication from our course offerings. This will provide the public more options and will also assure that the Technical College and Ohio State University aren't duplicating offerings. The public, to a very large degree, wants access to both institutions for their own unique objectives and we are looking for ways within the existing parameters to provide that.

The Ohio State University at Newark has also taken the initiative of reaching out more aggressively to serve the business community. A survey was taken during the past Autumn of about 1,000 people working in thirty businesses in Licking, Knox, and Coshocton Counties. On the basis of that feedback, we actually increased the course offerings to businesses on site and we began to structure the course offerings in the directions that were requested. The response of the business community has been slow up until now but to a very large degree we view this as a continuing dialogue that is going to take time for the business community to accept and recognize.

To my left, you will note a very impressive structure -- the carillon represents a sign of the commitment that the community has had to this campus. That carillon is a gift from the Newark community in honor of Everett Reese and was built with privately raised funds. The funds include an overage above and beyond the monies used to erect the carillon that will be allocated to a scholarship. So this is, in every sense of the word, a living -- it does play Carmen Ohio -- and student-oriented memorial.

We are in the process also now of working with Mr. Howard LeFevre, who has long been involved in support of the Newark Campus, as he builds the Institute of Industry and Technology in Newark. We hope that the Institute is going to be affiliated with both The Ohio State University at Newark and the Central Ohio Technical College, and will provide an outlet for students at this campus to enjoy internships.

We would like to thank you also, by the way, for the creation of the new Board of Trustees at Newark, which has begun to meet and function. Some members of the Board will be joining you for lunch and we find that this is going to be a very useful advocacy for the campus.

Finally, in closing, I would like to introduce Dr. Paul Panek, sitting to my right. Dr. Panek is a psychologist specializing in gerontology and psychology of aging. He has been a very valuable partner and guide as I have become oriented to the campus.

So again, I would like to welcome you to the campus. All is well at the campus. We recognize that there are difficult times, but I hope that this campus is going to have the creativity to be resilient and creative as we move forward. Thank you very much.

Mr. Kessler:

Thank you, Dean Cortada.

--0--

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION**

Mr. Kessler:

I would next like to call on Ms. Laura Arnold, President of the Student Bar Association. Welcome.

Ms. Laura Arnold:

Chairman Kessler, Ms. Sharkey, President Gee, and members of the Board, my name is Laura Arnold and I am the President of the Student Bar Association of The Ohio State University College of Law. As many of you may know, the Student Bar Association is the governing body of the College of Law and as President, I am the elected representative of the 670 students who are currently enrolled in the College of Law.

Since I arrived at the College of Law in 1992, there has been two issues that have been pressing on the students' minds and those issues have involved the present College of Law diploma. The first of the issues is the language, "in the Year of Our Lord" which appears on the face of all Ohio State University diplomas and, in particular, the diploma of the College of Law.

The second issue is the size of the law school diploma. Now I don't have a law school diploma yet, but I do have an undergraduate diploma. This is the size of the diploma, it is an 8 1/2" by 11" diploma, and this is the size of the diplomas of most of the other law schools in the Sixth Circuit. So you can mat ours onto one of theirs.

It has been three years coming before we finally had the opportunity to come and speak with you. Over those three years, the students have signed many petitions, they have held many elections both formal and informal, they have petitioned the administration and the faculty, and they have received the support of both the administration and the faculty in their efforts.

All diplomas that are issued by The Ohio State University contain the following language, "in the Year of Our Lord." This language not only fails to take into account the religious diversity of the students in the College of Law, it also violates the Establishment Clause of the First Amendment of the Constitution.

While it is true that, as American citizens, we are required to live by the same calendar, the meaning of that calendar differs from student to student. For example, many students who are not of the Christian faith delineate time based on a secular standard, Common Era and After the Common Era (C.E. and A.C.E.), rather than delineating time based on the birth of Jesus Christ (B.C. and anno Domini or A.D.). Others deal with the issue by assuming that as American citizens, they have no choice but to succumb to the majority views and to accept the Christian calendar as their own. And they do so, but at the same time they ponder the meaning of the Constitution's promise of a separation of church and state.

Both the Supreme Court of the United States and the Sixth Circuit Court of Appeals have had several opportunities to evaluate analogous situations. The Courts have repeatedly held that government may not "symbolically or literally place a seal of approval on one religious view -- the Christian view." Nor may the government "invoke Jesus as the savior." The support of religious acts and symbols by public schools has been held to violate the accommodation we made long ago with the religious traditions and history of this country. That accommodation demands "a

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

Ms. Arnold: (contd)

neutral state designed to foster the most extensive liberty of conscience compatible with similar or equal liberty for others." Though the language, "in the Year of Our Lord," appearing on law school diplomas may appear minimal to the majority of students, many of us see it as a governmental statement favoring one religious group and downplaying others. It is the rights of those few that the Establishment Clause of the First Amendment and the Bill of Rights were designed to protect.

If the diplomas stated, "in the Year of Our Lord, Jesus Christ," there would be no question whether or not they violated the First Amendment. Certainly the omission of the quote "Lord's" proper name renders the diplomas no less constitutionally defective. The language, "in the Year of Our Lord," implies that all Ohio State graduates acknowledge the same Lord -- that Lord being Jesus Christ. It also implies that all Ohio State graduates acknowledge "any Lord," any higher being or supreme power. Not only does the identity of a higher being vary from student to student, but in fact many students do not acknowledge the existence of a higher being or "Lord" at all. The placement of this language on law school diplomas clearly therefore endorses a particular religion over others, in direct contravention of the First Amendment of the United States.

We recognize that this language has been on Ohio State diplomas since the inception of the University, and we acknowledge the weight and the comfort associated with long-time tradition. But we firmly believe, that the students' interest in receiving non-denominational diplomas outweighs the comfort of tradition. We have dedicated at least seven years of our lives, each of us, in pursuit of our Juris Doctor degrees, and we intend to proudly display our Ohio State diplomas on our office walls for the next 30 to 50 years. The psychological sting that many of us feel upon seeing the language, "in the Year of Our Lord," on our diplomas tarnishes the pride and devotion that we feel toward our alma mater.

It could be argued that the language "in the Year of Our Lord," is necessary to clear up any confusion about the century in which we graduate. However, that argument is unfounded. The language "in the year nineteen hundred and ninety-five" is universally understood.

There is no question whether or not we received our degrees before or after the Common Era. And with each passing year the possibility of any confusion diminishes. Clearly, therefore, there is no secular purpose that justifies the language "in the Year of Our Lord," being on the College of Law diplomas. There is no doubt that the reference to "Our Lord," implies, Jesus Christ, and therefore advances a particular religion. The Establishment Clause of the First Amendment demands, that the language be removed from the diploma and the University's desire to retain the respect and loyalty of its law school graduates requires no less.

The second issue is the size of the diploma. Our concern about the size of the diploma focuses on three simple factors: the national status of The Ohio State University College of Law; the level of commitment required to obtain the Juris Doctorate degree; and the stature of the profession to which we aspire. Any one of these factors, when considered alone, would be sufficient grounds for this Board to respond to our request, but considered together these factors provide a compelling argument in favor of positive action by the Board.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

Ms. Arnold: (contd)

The Ohio State University College of Law has increased in ranking over the past year. It attracts students from all fifty states. As the top-ranked law school in Ohio, Ohio State attracts the best and the brightest, from all over the country and from all over the world. The students that come to Ohio State have high educational expectations and ambitious career goals. The "diploma," is the single tangible item that commemorates the law school experience, has served as a professional "calling card" since the dawn of modern universities, more than 900 years ago. Historically, the diploma has embodied not only a statement about the graduate, but a statement about the college from which the graduate comes and from the college.

Today, law school diplomas proudly adorn the office walls of legislators, judges, attorneys, executives, and other respected leaders of our community. Their visual and symbolic impact continues to speak a powerful message about the university from which they derive. The Ohio State University College of Law diploma, indistinct and unimpressive in size, embodies a silent yet potent message, one that is certainly not commensurate with its stature.

We believe that the appearance of our diplomas should reflect the commitment and labor involved in their attainment. As students at The Ohio State University College of Law we spend on average twelve hours a day studying for and attending classes. That doesn't even begin to take into account the countless hours that students spend involved in academic, cultural, political, and community-related activities, that carry the Ohio State name into the community and beyond the immediate community. The completion of this demanding program and the receipt of the Juris Doctor degree is a significant achievement in every law students' life.

Furthermore, upon graduation law students become alumni; alumni who will be walking advertisements of The Ohio State University, and, in particular, the College of Law; alumni whose support will be needed to assist the University in future efforts to improve and expand; alumni who will be in a financial position to enthusiastically offer that support when asked. Contributions of law school alumni currently amount to well over \$1 million annually, and include extensive goodwill efforts to promote and support the University and College in nonpecuniary matters.

Today, you have the opportunity to make a strong statement of commitment to Ohio State law graduates by means of a simple and inexpensive decision. This statement not only addresses the concerns of the law students currently enrolled at Ohio State, but effects alumni worldwide, who have a strong interest in promoting The Ohio State University College of Law.

We take a great deal of pride in our law school and in our degrees. We therefore implore you to grant us a diploma commensurate with our efforts; a symbol to show the world the prominence of our alma mater.

I would be happy to entertain questions.

President Gee:

Laura, let me just respond to you, if I can, and I welcome further discussion. First of all, we have trained you well. That was a wonderfully articulate statement and I'm proud to have you as one of our graduates, I really am.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

President Gee: (contd)

As you know, I am a lawyer by training -- a constitutional lawyer. We could probably argue about this all day. We do have one of the brighter constitutional lawyers in this country -- Judge Robert Duncan -- who says that this clearly is not a violation of the Establishment Clause and, in fact, there have been a number of those cases looked at in that regard. Now that does not go to the personal feelings, but it does go to the issue of whether or not this University is in violation, but we stand by the ruling of our General Counsel.

The second issue is should we continue it and should we reform both the size and the structure of the diploma? This is a large institution -- we graduate more students both at the undergraduate and graduate-level than any single university in the country. The law school already marches to a slightly different drum. You are on semesters -- which I fully applaud -- and hope that the rest of us will follow shortly. But to unilaterally issue a diploma of difference to you, via the rest of our students, we think would not be in the best interest of the law school or the students.

By the way, I've responded to the Dean of the College and he and I have gone back and forth on this issue. He has been a very strong advocate on behalf of the students and the administration of the law school. He has made it very clear that he supports the students on this issue.

I have already talked to the Provost about this because this is also a faculty matter of major proportions. The University administration -- given the academic structure of the University -- cannot unilaterally change this as a matter of academic precedent. I think that you have made a very important statement and it should be taken very seriously. This is not one of these things that we say and then we don't do. So what I would like to do is have the Provost and our Senate leadership establish a committee -- and I don't like committees that will just drag on -- to take a look at this diploma, not only for the law school but for the general University. Have this committee determine exactly what we are going to do and we will do that immediately. And if we do change the size of the diploma or the language, we will allow everyone to have a retroactive size.

I must say that I am a graduate of a distinguished law school, Columbia, and my diploma is smaller than yours. I hope that it doesn't diminish my ability to be able to perform. So I would just make a note of that, but I think your point is very well taken. I want you to transmit back to the students that today I requested the Provost, the Chair of Steering, and the Chair of our Faculty Council to immediately pursue this issue. Let us do come to a final conclusion for our students because this is an issue that has been raised and needs to be answered, and we will do that.

Ms. Arnold:

Are you referring to the size of the diploma, sir, or both issues?

President Gee:

Both the size and the language. I think that you have raised legitimate issues and we need to answer those, but we need to answer them within the context of all students, graduate and undergraduate.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

Ms. Arnold:

Would it be helpful if I went to the Interprofessional Council and sought their support?
Would that make any difference?

President Gee:

You don't need to have their support; we are simply going to move forward.

Ms. Arnold:

Okay.

Mr. Wexner:

I suggest, Jack, that you appoint a Trustee to be on that committee, whether as an officio or ex-officio. I have a clear interest in design, so I volunteer, but I think it is a significant issue. I'd be curious -- I think we all should be curious -- just to see what the other Big Ten schools and other major universities do. Because in a way it is a testimony to the University. Those diplomas do hang on many walls and represent the University. And I think the language issue -- I never had thought about this --

President Gee:

It is an issue, that is what I am saying. As you know, we submitted that to Bob Duncan for a legal ruling and Bob said that in terms of violation of the Establishment Clause it doesn't. But that doesn't mean that it may or may not be offensive and I think that we need to deal with that issue. And, by the way, I think that it is a great idea and I would welcome a member of our Board to be on the committee.

Mr. Kessler:

I have a volunteer and we appoint Leslie.

President Gee:

In this instance, we would do that. Laura, I would appreciate your carrying that message back to the law students. Again, you have made a remarkably important statement. We want to take it as an important issue, but I want to do it within the context of the fact that this is an issue -- though important to law students -- that is important to medical students, important to our Ph.D. candidates, and important to our undergraduates. We ought to deal with it within the context of all of those students. Okay?

Ms. Arnold:

President Gee, in response to your General Counsel's advice -- and meaning absolutely no disrespect -- there has not been any federal circuit court or district court to address this precise issue, nor has the Supreme Court ever addressed it. My guess is in the Sixth Circuit it would be held to be an adamantinus exception. But as you well know -- and the ACLU would support me on this -- there is no adamantinus exception to the First Amendment of the Constitution.

**PRESENTATION BY LAURA ARNOLD,
PRESIDENT OF THE STUDENT BAR ASSOCIATION (contd)**

President Gee:

You know something, you are damn smart! I am an out of work lawyer and I had to go into another line of business. I said what you had to say and we'll move forward. Okay?

Mr. Kessler:

Thank you, Laura.

Ms. Arnold:

Thank you very much.

--0--

REPORT ON RESEARCH FOUNDATION

Mr. Shumate:

Before you this morning is a copy of the Report of the February 1995 Grants and Contracts of The Ohio State University Research Foundation. This report was also previously distributed to each of the members of the Board.

Expenditures from external sources are listed at Tab 1 and at this point we are ahead of last year by 9.3 percent for a total of \$115.6 million through February 28, 1995.

Awards for the year are in excess of \$121 million or 17.8 percent above the July to February time period last year. A summary of the award totals is given in the second section of this report.

At Tab 3, four projects are highlighted for our review. And in Tab 4 is a complete list of new awards that were received during the month of February.

Tab 5 provides a summary of Ohio State University Research and Development expenditures by discipline from Fiscal Year 1984 to 1993.

As President Gee mentioned in his opening comments, Robert Wagoner, professor and chair of the Department of Materials Science and Engineering, and Robert Kouyoumjian, professor emeritus in the Department of Electrical Engineering, are among 77 engineers elected to membership this year in the National Academy of Engineering. This is the highest honor of the American engineering profession and they certainly deserve our congratulations and accolades.

For the Board this morning, we have the following two resolutions for vote:

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-104

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for February 1995 are presented for Board acceptance.

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of February 1995 be approved.

**PILOT PROJECT FOR THE
SMALL BUSINESS TECHNOLOGY TRANSFER (STTR) PROGRAM**

Resolution No. 95-105

WHEREAS Dr Douglas Kniss, an Associate Professor of Obstetrics and Gynecology, has developed a gene therapy based treatment protocol known as Antisense DNA Strategies to Suppress Preterm Labor, ("the discovery") and the University has applied for a patent on this discovery; and

WHEREAS a corporation known as PreComp, Inc. has obtained an award in the amount of \$100,000 from the Federal Small Business Technology Transfer Program for the purpose of conducting further research to develop and market the discovery; and

WHEREAS the Small Business Technology Transfer Program requires that at least 30 percent of the development work be performed by a non-profit research institution such as the University; and

WHEREAS the participation of Dr. Kniss and seven other members of the University faculty with expertise in this area is essential to the successful completion of the development project; and

WHEREAS it is in the common interest of the University, PreComp, Inc., Dr. Kniss, and the other seven members of the faculty, that the discovery be developed and marketed to improve the treatment of premature labor; and

WHEREAS the Board finds that a cooperative effort involving the University, its faculty researchers and PreComp, Inc., is the most effective way to develop the discovery and will best serve the interests of the University, its faculty, and the citizens of the State of Ohio:

NOW THEREFORE

BE IT RESOLVED, That in accordance with Sections IV and VI of the Policy on Patents and Copyrights and Revised Code Section 3345.14, the Vice President for Research is authorized to transfer to Dr. Kniss an exclusive license to use or develop the discovery and such license agreement shall provide for compensation to the University and such other terms as the Vice President for Research shall find in the best interest of the University; and

BE IT FURTHER RESOLVED, That pursuant to the Small Business Technology Transfer Program Model Agreement between the University and PreComp, Inc., Dr. Kniss is directed, in his capacity as a University employee, to direct the research and development of the discovery and to use University facilities for this purpose upon terms acceptable to the Vice President for Research; and

**PILOT PROJECT FOR THE
SMALL BUSINESS TECHNOLOGY TRANSFER (STTR) PROGRAM (contd)**

BE IT FURTHER RESOLVED, That as a component of their University compensation, and as an incentive to the performance of research which will benefit the University and the citizens of the State of Ohio, Dr. Kniss and the other seven members of the faculty will be afforded the opportunity to hold interests in PreComp, Inc., which for each of them shall be no more than 5 percent of the outstanding shares of the corporation.

Upon motion of Mr. Shumate, seconded by Mr. Patterson, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

--0--

HOSPITALS BOARD REPORT

Mr. Skestos:

The Hospitals Board met March 30, 1995, in a combined meeting with the Hospitals Strategic Planning Committee. It was reported that the patient care activities are at the levels originally projected and that the operational income is exceeding the fiscal year 1994-95 budget projection.

There was continued discussion on the eight strategic initiatives with particular emphasis on potential partners in the areas of managed care and hospital networks. The Hospitals Board encouraged continuation of these partnering initiatives as a response to OhioCare, the upcoming revised state medicaid program. A formal development plan for a primary care network and an aggressive cost containment plan was encouraged.

Also, Mr. Chairman, I have for submission to the Board the following two resolutions:

UNIVERSITY HOSPITALS BOARD APPOINTMENTS/REAPPOINTMENTS

Resolution No. 95-106

Synopsis: Approval of the appointments/reappointments to the Hospitals Board is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the following appointments/reappointments to the Hospitals Board are hereby recommended:

Appointments

Robert E. H. Rabold
Sally Soter
Merom Brachman

UNIVERSITY HOSPITALS BOARD APPOINTMENTS/REAPPOINTMENTS (contd)

Reappointments

Shirley D. Bowser
Donald Shackelford

NOW THEREFORE

BE IT RESOLVED, That the above appointments/reappointments of general public members of the University Hospitals Board be approved for a three-year term, effective May 1, 1995.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF

Resolution No. 95-107

Synopsis: The amendments to the Bylaws of the Medical Staff are recommended for approval.

WHEREAS The Ohio State University Hospitals Board pursuant to bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Bylaws of the Medical Staff; and

WHEREAS the proposed amendments to the Bylaws of the Medical Staff, 3335-43-07, were previously endorsed and ratified by the University Hospitals Board on February 23, 1995, as follows:

Amended Bylaw of the Medical Staff

3335-43-07 Divisions of the medical staff.

The medical staff of the Ohio state university hospitals shall be divided into honorary, attending, courtesy, and limited designations.

(A) through (D) unchanged.

(E) COMMUNITY AFFILIATE PHYSICIAN.

(1) QUALIFICATIONS: COMMUNITY AFFILIATE PHYSICIANS SHALL CONSIST OF THOSE PRIMARY CARE PHYSICIANS, AS MAY BE IDENTIFIED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE AND APPROVED BY THE UNIVERSITY HOSPITALS BOARD. THEY SHALL MEET AND MAINTAIN THE SAME STANDARDS FOR QUALITY PATIENT CARE APPLICABLE TO ALL MEMBERS OF THE MEDICAL STAFF. COMMUNITY AFFILIATE PHYSICIANS SHALL BE SUBJECT TO THE BYLAWS AND THE RULES AND REGULATIONS OF THE MEDICAL STAFF EXCEPT AS PROVIDED IN THIS SECTION. THEY SHALL NOT BE REQUIRED TO OBTAIN APPOINTMENT TO THE FACULTY OF THE UNIVERSITY, NOR SHALL THEY BE SUBJECT TO THE REQUIREMENTS FOR BOARD CERTIFICATION WITHIN THEIR RESPECTIVE AREA OF PRACTICE.

IN DETERMINING THE QUALIFICATIONS OF APPLICANTS TO THIS DIVISION OF THE MEDICAL STAFF, CRITERIA OF TEACHING AND RESEARCH ACCOMPLISHMENT SHALL NOT BE A REQUIREMENT.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaw of the Medical Staff (contd)

ALL APPLICATIONS FOR APPOINTMENT AND REAPPOINTMENT TO THIS DIVISION OF THE MEDICAL STAFF SHALL BE MADE INITIALLY TO THE MEDICAL DIRECTOR. THE MEDICAL DIRECTOR WILL THEN REFER EACH APPLICANT TO THE APPROPRIATE CLINICAL DEPARTMENT FOR REVIEW BY THE CHIEF AS PROVIDED IN THESE BYLAWS.

(2) PREROGATIVES:

A COMMUNITY AFFILIATE PHYSICIAN MAY:

- (a) ADMIT PATIENTS CONSISTENT WITHIN THE LIMITATIONS OF BED AND SERVICE ALLOCATIONS ESTABLISHED BY THE MEDICAL STAFF ADMINISTRATIVE COMMITTEE, AND APPROVED BY THE UNIVERSITY HOSPITALS BOARD. PATIENTS ADMITTED UNDER THEIR CARE WILL NOT BE REQUIRED TO PARTICIPATE IN THE EDUCATIONAL MISSION OF THE UNIVERSITY HOSPITALS. ORDINARILY, NO COVERAGE BY THE LIMITED MEDICAL STAFF WILL BE AFFORDED, WITH THE EXCEPTION OF EMERGENCY MEDICAL SERVICES.
- (b) EXERCISE FULL CLINICAL PRIVILEGES, HAVE ACCESS TO ALL MEDICAL RECORDS, AND BE ENTITLED TO UTILIZE THE FACILITIES OF UNIVERSITY HOSPITALS INCIDENTAL TO THE CLINICAL PRIVILEGES GRANTED UNDER PARAGRAPH (E) OF THIS RULE.
- (c) ATTEND TEACHING AND EDUCATIONAL CONFERENCES APPROVED BY THE UNIVERSITY, ATTEND MEDICAL STAFF SOCIAL FUNCTIONS, AND PARTICIPATE AS PROVIDERS IN UNIVERSITY OR UNIVERSITY HOSPITALS AFFILIATED HEALTH PLANS.

(3) RESPONSIBILITIES:

- (a) COMMUNITY AFFILIATED PHYSICIANS SHALL PARTICIPATE IN THE MANAGEMENT OF AND REPRESENT THE INTERESTS OF THE CLINICAL SERVICES FOR WHICH THEY ARE GRANTED CLINICAL PRIVILEGES. THEY SHALL COMPLY WITH ALL PROVISIONS OF THE BYLAWS AND RULES AND REGULATIONS OF THE MEDICAL STAFF, UNLESS EXPRESSLY EXEMPTED UNDER THIS RULE. THEY SHALL COMPLY WITH ALL HOSPITALS' POLICIES AND ACCREDITATION STANDARDS, AND SHALL BE SUBJECT TO THE SAME QUALITY EVALUATION, MONITORING, AND RESOURCE MANAGEMENT REQUIREMENTS AS OTHER MEMBERS OF THE MEDICAL STAFF.
- (b) BE RESPONSIBLE WITHIN THE MEMBER'S AREA OF PROFESSIONAL COMPETENCE FOR THE CONTINUOUS CARE AND SUPERVISION OF EACH PATIENT IN THE HOSPITALS FOR WHOM THE MEMBER IS PROVIDING CARE, OR ARRANGE A SUITABLE ALTERNATIVE FOR SUCH CARE AND SUPERVISION.
- (c) THEY ARE NOT ELIGIBLE TO VOTE ON MEDICAL STAFF POLICIES, RULES AND REGULATIONS, OR BYLAWS. THEY ARE NOT ELIGIBLE TO HOLD ELECTED MEDICAL STAFF OFFICE.

AMENDMENTS TO THE BYLAWS OF THE MEDICAL STAFF (contd)

Amended Bylaw of the Medical Staff (contd)

THEY MAY SERVE AS NON-VOTING EX-OFFICIO MEMBERS OF MEDICAL STAFF COMMITTEES IF APPOINTED PURSUANT TO THESE RULES.

(d) BE SUBJECT TO PAYMENT OF MEDICAL STAFF DUES OR ASSESSMENTS AS APPROVED BY THE MEDICAL STAFF.

(e) BE SUBJECT TO THE CORRECTIVE ACTION AND DUE PROCESS HEARING PROCEDURES, EXCEPT THAT FOR PURPOSES OF THE HEARING AND APPELLATE REVIEW PROCEEDINGS, THE DECISION OF THE HOSPITALS BOARD UNDER PARAGRAPH (D)(8) OF RULE 3335-43-06 OF THE ADMINISTRATIVE CODE, SHALL BE FINAL.

~~(E)~~(F) Clinical privileges.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Bylaws of the Medical Staff be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous voice vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

--0--

STUDENT AFFAIRS COMMITTEE REPORT

Ms. Ailabouni:

The Student Affairs Committee met yesterday afternoon and I'm going to begin by presenting to you the report that Mr. Aaron Granger came to us with on the student initiated Diversity Committee for which he is responsible. He presented an outline of some of the basic goals for this Diversity Committee. The first component is the formation of a diversity team. This would involve students committing to another organization other than their own, and this would then also include joint programming among student organizations.

A second component would be a quarterly calendar -- a diversity programming list if you will -- that would be published each quarter. This would provide an incentive for different student organizations to get involved in and get to know other students and other organizations. However, we did discuss that although it sounds great and wonderful, there are some obstacles that need to be overcome, one of those being communication. Often times there is over-programming amongst student organizations at the University which then leaves students with having to make the decision between two or three different programming efforts in any given day or any given afternoon or evening.

A second obstacle that needs to be overcome is something that is seen by the students as a lack of institutional support in general. That is not to say that they don't have any at this point, but the collaborative effort is needed to increase

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

the development of this committee which would then also be conducive to joint programming.

One possibility would be to present incoming students with this Diversity Committee information either through their UVC freshman class or during orientation. Orientation was seen as a key time because their parents are also with them and would be able to see what types of opportunities are available for their sons or daughters.

As always we heard from the student government leaders. Steve Trenta, Vice President for USG, came and reported to us that the student radio -- which we've been talking about since last quarter -- should be up and running within the next two weeks. The Heart Walk -- which USG initiated plans for last quarter -- will be occurring on May 13 from noon until 2:00 p.m. This will be a collaborative working relationship effort between other student organizations other than the Undergraduate Student Government, as well as community organizations.

The Undergraduate Student elections are upcoming. Yesterday there was an informal debate held in the Union food court and a formal debate will be held this coming Monday evening, with elections being held Tuesday and Wednesday. There will be 15 polling sites across the campus, and they will be manned by different student organizations during those two days.

The Undergraduate Student Government Assembly has always held their meetings in the Ohio Union and have decided to hold them in other venues. They held yesterday's meeting in the Hillel Center and will be holding another meeting in Drake Union, followed by a meeting in Royer Commons on North Campus.

The Assembly also has moved to introduce legislation in which they will donate \$100 to the Stephanie Hummer Memorial Recreation Park. We all remember that Stephanie Hummer was sadly murdered over a year ago and that case is still unsolved.

Aaron Granger, President of IPC, presented a year-end assessment of the Interprofessional Council. Some of their strengths which they graded themselves on include: working with other student governments and issues concerning diversity, as well as the response to student concerns. However, they did identify some of their weaknesses being in the areas of community service, representation, involvement in the University Senate Committees, and, generally speaking, student awareness of what IPC offers to them.

Sandra Solano, President of CGS, had two issues to present to us. One was an invitation to all the members of the Board to the Graduate Research Forum coming up in April. On Friday, April 21 from 5:00-6:30 p.m., there will be a reception for all the judges of that Research Forum held at the Wexner Center for the Arts. Vice President Hayes has graciously accepted to be a judge and will be joined by several distinguished judges from Ohio State, other colleges and universities in the United States, Puerto Rico, and Guatemala.

The final issue to present to you is, in my eyes, quite an important one. You will find at your places a handout entitled, "Inter-Office Memorandum." There had not been

STUDENT AFFAIRS COMMITTEE REPORT (contd)

Ms. Ailabouni: (contd)

any graduate student stipend raises for three years until last year when the Board approved a raise of 4 percent. However, in referring to the figures that are before you -- with the comparison of graduate student stipends from Autumn '93 to Autumn '94 -- there are several areas of concern. The front page shows the percentage changes and then if you flip through the next pages there is a college by college breakdown. It raises the question, "Where did that 4 percent money go that was allocated to those colleges through the special budget?"

It presents a big problem because these are students who are serving the University and they were promised this 4 percent raise. Even more so, it causes me to question what has been done with that money. The percentages on the second and following pages include both internal and external funding. I can't really comment because we don't yet have a breakdown on whether the percentages came from internal funding decreasing or external funding decreasing to cause these percentages not reflected in that 4 percent increase.

I would like to call your attention to the University College -- on the second page -- line. At the very end, you will see that there is a -0.12 percentage change. University College is entirely internally funded. Meaning, it is entirely funded with University monies; therefore, there should have been no influence from any external monies for this change. The question then is why is there the negative percentage change. That 4 percent change should have been reflected in that figure.

The rest of that packet is self-explanatory. President Solano did say that they are still looking into it and are requesting from all the colleges a line-by-line breakdown. However, she did comment that some of the colleges are not presented in this packet. Those would be the ones that will have been affected by restructuring and there couldn't be any valid or fair way of comparing last year's to this year's salaries.

Are there any questions?

Mr. Kessler:

Any questions? Thank you, Amira. Busy committee!

--0--

INVESTMENTS COMMITTEE MEETING

Amb. Wolf:

The Investments Committee Report consists of two parts this morning, one is an overview of the development program as we prepare for a capital campaign starting this September and also a review of nine endowed funds. That part of the report will require three resolutions and I will ask for one vote at the end for all three resolutions. The second part will be an update on the Endowment Portfolio by the Treasurer, Jim Nichols.

I will call on Jerry May, Vice President for Development, to make the first report.

INVESTMENTS COMMITTEE MEETING (contd)

Mr. Jerry May:

Thank you, Mr. Chairman. If I could ask you to turn to the Investments tab, there are two resolutions, as Amb. Wolf mentioned, and then there will be another resolution under the Development tab.

The three resolutions that I would like to review today lead off with the one that is entitled, "Minimum Endowed Funding Levels." This resolution, when approved, will increase minimum funding levels which have remained stable for the last ten years in the Endowment area. I presented this to the Investments Committee of the Board of Trustees last month for discussion and review, and it is the recommendation of the University's Campaign Planning Committee and has the support of the deans and other senior administrative officials.

I should add that while that resolution suggests the increase and the establishment of minimum funding levels for named endowed funds, particularly endowed chairs and professorships, student scholarships and fellowships, and, finally, the minimum level for endowed funds themselves, all existing agreements -- and I want to underscore this -- with individuals at current levels or in discussions that we are having right now will be grandfathered in. This will take effect over a period of time, but all of those that currently are in discussion or are at current existing levels will stay the same.

I would also like to turn your attention to the resolution entitled, "Fund Raising Campaign Counting Guidelines." In preparation for the University's campaign, it is very important that we have a definition of what the counting guidelines will be. What I have before you, once again, is a resolution that was discussed and presented to the Investments Committee of the Board of Trustees last month and is the recommendation of the Campaign Planning Committee. That resolution talks about the period of time of the campaign and what we are recommending counting in that campaign.

It also talks about a second goal to the campaign, in addition to a goal which we will determine next September at the kickoff of the campaign. It talks about a second goal for deferred gifts -- something that we have not done before. This gives people the opportunity to make a deferred gift to the University that is revokable, but keeps that as a separate campaign component.

Third, if I could direct your attention to the Development Tab, this is a part of my regular report to the Committee and to this Board. Under Development, you will see that giving this year for private support is 12 percent ahead; alumni giving remains very strong, up 30 percent over last year; and corporate giving, again, remains strong, up about 30 percent over last year at this point and time.

If you will note the section called, "Total Private Support Gift Receipts by Purpose," there are two things that I would like to highlight there before recommending the last resolution. Through February, nearly \$16 million has been added to the University's Endowment through private support. That continues to grow and is up as a result of a lot of fund raising work by a lot of University people and volunteers.

And, finally, I should point out -- as I did in the past report -- that the section noted under buildings and equipment under Current Use Funds is up 100 percent. You might ask why that is and the reason is directly related to the facility projects that we have been raising money for at this point and time. These are gift receipts.

INVESTMENTS COMMITTEE MEETING (contd)

Mr. May: (contd)

Mr. Chairman, I would be happy to take any questions.

Mr. Wexner:

I am curious if you know how other universities are doing? Are we in the mainstream of the trend or leading the charge?

Mr. May:

If you are referring to campaigns, in general, Mr. Wexner, The Ohio State University had the largest campaign ever held by a public university from 1985 to 1990. Since that period, there are a couple of public universities that have gone public with campaigns that are larger. The University of Illinois is somewhere between \$800 million and \$1 billion, and the University of Michigan is at \$850 million plus \$150 million deferred component, which adds up to \$1 billion. Those two right now are doing very well. Some private universities have come up with campaigns, but in terms of private support, Ohio State University is about sixth in the Big Ten and eighth nationally, among all public universities in America.

Mr. Wexner:

I was thinking in addition to the current trend -- we are doing better than last year. I don't know what the trend is.

Mr. May:

Yes, we are doing better than last year and many of our peer universities among the Big Ten are doing better than last year. It is probably because, not unlike what President Gee mentioned earlier, the Big Ten universities are not only leading the way academically and athletically, but we tend to be leading the way in private fund raising support. In my judgement that is because of the investment that these universities have put into fund raising in the last decade and a half or so. So if you are asking are we leading the charge, I would say we are right up there and we are pushing very hard. I think with this campaign we are going to be right back up there in the leadership role.

Mr. Chairman, I would move the following resolutions: 1) to increase and establish the Minimum Funding Levels for Named Endowed Funds and Current Use Equivalent Funds; 2) to Establish Guidelines for Counting Gifts Pledges and Planned Gifts during the forthcoming major Fund Raising Campaign; and 3) the establishment of nine new named endowed funds totaling \$541,000, the change in the name of one endowed fund, and the description change in three endowed funds.

MINIMUM ENDOWED FUNDING LEVELS

Resolution No. 95-108

Synopsis: New minimum funding levels for named endowed funds and current use equivalent funds are presented for Board acceptance.

MINIMUM ENDOWED FUNDING LEVELS (contd)

WHEREAS it is prudent policy to periodically adjust minimum funding levels of named endowed funds and current use equivalent funds to produce income sufficient to achieve intended purposes; and

WHEREAS the minimum funding levels for named endowed funds and current use equivalent funds have remained unchanged for ten years; and

WHEREAS it is recognized and understood that donors with existing agreements to establish named endowed funds will be honored and the minimum funding level will remain that which was in effect at the time of the original agreement; and

WHEREAS the Investments Committee of the Board of Trustees, the Campaign Planning Committee, Deans, and other senior administrative officials of the University agree to the following new minimum levels:

NAMED ENDOWED FACULTY FUNDS

	<u>Minimum Levels Required</u>
Named Endowed Chair (*)	\$1,500,000
Provides supplemental compensation and academic support funds for chair holder.	
Named Endowed Professorship (*)	\$750,000
Provides supplemental compensation and academic support for faculty member.	
Named Endowed Distinguished Visitor	\$500,000
Provides funds to bring a distinguished visitor to the University for a limited time, generally from one week to one year. This category of endowed faculty funds may be used for distinguished scholars, teachers, lecturers, research investigators, artists, writers, executives-in-residence, or others in association with activities that advance the academic, interdisciplinary, diversity, and other educational goals of the University, its colleges and programs.	
Named Endowed Faculty Award	\$250,000
Provides funds to recruit or retain outstanding faculty and provide them with academic support funds to enhance their work. Also designed to help meet the University's diversity goals.	

(*) *Non-endowed designated chairs and professorships can be created for a specified period of time by annual gifts at a level equivalent to the annual income generated by the respective endowed fund.*

MINIMUM ENDOWED FUNDING LEVELS (contd)

NAMED ENDOWED FACULTY FUNDS (contd)

Minimum Levels Required

Named Dean's Leadership Fund

\$100,000

Provides funds to allow deans to support existing or new faculty endeavors, promote promising initiatives across or among colleges, support lecturer series, and generally promote the goals of the college.

NAMED STUDENT FUNDS

Endowed

Current Use

Named Scholarships

\$100,000

\$5,000/yr. x 4 yrs.

Provides general University scholarships for a diverse group of students according to financial need as determined by federal guidelines, or provides scholarship assistance for students based on performance (i.e., musicians, artists, dancers, athletes, etc.), and for minority students.

Named Graduate Fellowships

\$250,000

\$12,500/yr.

Provides funds for a diverse group of outstanding graduate and professional students including minority students based on criteria established by colleges and departments.

Named Merit Scholarships

University Scholars

\$25,000

Does Not Apply

Provides \$1,000 to incoming students who graduated at the top of their high school class and who have high test scores.

Medalist Scholars

\$75,000

\$4,000/yr. x 4 yrs.

Provides in-state tuition award for 30 incoming students who score among the best in an on-campus competition.

MINIMUM ENDOWED FUNDING LEVELS (contd)

NAMED STUDENT FUNDS (contd)

Current Use		Endowed
Named Merit Scholarships (contd)		
Distinguished Scholars	\$150,000	\$7,500/yr. x 4 yrs.
Provides awards of in-state tuition and a stipend toward room and board for qualifying National Merit and National Achievement Scholars		
Presidential Scholars	\$250,000	\$10,000/yr. x 4 yrs.
Provides an in-state full-ride award for 10 incoming students who score at the very top in an on-campus competition.		

NAMED ENDOWED FUND

<u>Required</u>	<u>Minimum Level</u>
Named Endowed Fund	\$25,000

A "Named Endowed Fund" will provide an enduring memorial to the donor and bear the donor's name or an appropriate name of the donor's designation. The fund will be invested and the income used to provide support for a program designated by the donor and approved by the University.

NOW THEREFORE

BE IT RESOLVED, That the foregoing minimum funding levels for named endowed funds and current use funds be approved and become effective July 1, 1995.

FUND RAISING CAMPAIGN COUNTING GUIDELINES

Resolution No. 95-109

Synopsis: Guidelines for counting gifts, pledges and planned gifts during the forthcoming major fund raising campaign is presented for Board acceptance.

WHEREAS The Ohio State University expects to announce a major, comprehensive fund raising campaign in September 1995; and

FUND RAISING CAMPAIGN COUNTING GUIDELINES (contd)

WHEREAS it is prudent policy to adopt a set of guidelines defining the types of gifts to be counted and the timeline for the campaign counting period; and

WHEREAS the Investments Committee of the Board of Trustees and the Campaign Planning Committee have approved the following guidelines which conform to national reporting standards for such campaigns:

CAMPAIGN COUNTING GUIDELINES

- Gift Receipts (Cash, Securities, Gifts-in-Kind, Irrevocable Trusts)
 - All gift receipts July 1, 1993 - June 30, 2000 (Counting standards according to CASE/NACUBO guidelines)
 - All gift receipts prior to July 1, 1993, but not before July 1, 1991, for the following:
 - The Max Fisher College of Business
 - Alumni House Campaign
 - Food Science & Technology Building Fund
 - Baseball Stadium Fund
 - Selected Campaign-related Endowed Gifts of \$50,000 or more
 - Equine Trauma Center
- Pledge Commitments
 - All pledge commitments received in writing July 1, 1993 - June 30, 2000. Pledge payments beyond a five-year payout will be discouraged.
 - All pledge commitments received in writing prior to July 1, 1993, but not before July 1, 1991, for the following:
 - The Max Fisher College of Business
 - Alumni House Campaign
 - Food Science & Technology Building Fund
 - Baseball Stadium Fund
 - Selected Campaign related endowment pledges of \$50,000 or more
 - Equine Trauma Center
- Revocable Planned Gift Component
 - There will be a separate campaign goal for revocable planned gifts to be accounted for as follows:
 - All revocable planned gift agreements (such as bequest intentions, revocable trusts, etc.) acquired July 1, 1993 - June 30, 2000 will be reported both at face value and at net present value (valuation made at date of receipt and also at end of campaign).
 - Revocable planned gifts will not be counted toward identified campaign priority projects unless cash is realized from the commitment prior to June 30, 2000.

NOW THEREFORE

FUND RAISING CAMPAIGN COUNTING GUIDELINES (contd)

BE IT RESOLVED , That the foregoing guidelines for counting gifts, pledges and planned gifts during The Ohio State University's forthcoming major fund raising campaign be approved.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-110

Synopsis: The report on the receipt of gifts and the summary for February 1995 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of nine (9) new named endowed funds and amendments to four (4) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of February 1995 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT July-February 1993-94 Compared to 1994-95 GIFT RECEIPTS BY DONOR TYPE

<u>Change</u>	Dollars		<u>%</u>
	<u>1993-94</u>	July through February <u>1994-95</u>	
Individuals:			
Alumni (Current Giving)	\$8,865,598	\$12,174,653	37
Alumni (From Bequests)	<u>1,516,126</u>	<u>1,278,244</u>	-16
Alumni Total	\$10,381,724	\$13,452,897	30 ^A
Non-Alumni (Current Giving)	\$7,205,779	\$5,746,006	-20
Non-Alumni (From Bequests)	<u>2,237,845</u>	<u>1,440,576</u>	-36
Non-Alumni Total	\$9,443,624	\$7,186,582	-24
Individual Total	\$19,825,348	\$20,639,479	4
Corporations/Corp. Foundations	\$13,488,678	\$17,576,323	30 ^B
Private Foundations	\$5,314,051	\$4,928,646	-7 ^C
Associations & Other Organizations	<u>\$1,730,140</u>	<u>\$2,070,077</u>	20 ^D
Total	\$40,358,217	\$45,214,525	12

NOTES

- A Alumni giving is up 30%. So far this year gifts of \$10,000 or more from alumni total \$8.6 million. For the same period of time last year gifts at this level totaled \$5.6 million. Non-alumni giving is down 24%. Gifts of \$10,000 or more from non-alumni individuals is about \$2 million less thus far this year. Overall giving from individuals is up 4%.
- B Corporate giving is up 30%. Last year there were 285 corporations providing private support of \$10,000 or more (\$9.9 million). This year private support at the \$10,000 level exceeds \$13.8 million (358 corporations).
- C Gifts of \$10,000 or more from private foundations are about \$240,000 less than last year for the period July-February.
- D During July-February 1993-94, forty-four associations or organizations gave \$10,000 or more (\$1 million). This year for the same period, forty-nine associations or organizations gave at this level for a total of \$1.4 million.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-February (contd)

1993-94 Compared to 1994-95 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through February		
	<u>1993-94</u>	<u>1994-95</u>	<u>% Change</u>
Gift Additions to Endowment:	\$14,028,393	\$15,851,962	13
Gifts to Current Use Funds:			
Buildings/Equipment	\$6,361,732	\$12,542,225	97
Program Support	\$12,141,343	\$9,086,970	(25)
Student Financial Aid	\$2,578,532	\$2,264,811	(12)
Annual Funds-Colleges/Departments	\$4,561,828	\$4,737,271	4
Annual Funds-University	<u>\$686,389</u>	<u>\$731,286</u>	7
Total	\$40,358,217	\$45,214,525	12

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
The Robert R. Wieland Scholarship Fund (Scholarships - College of Law)		\$51,062.50	\$51,062.50
The William Richard Lipold Fund (President's Discretion for University General Support)	\$20,000.00		\$20,000.00
The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy (Scholarships - College of Pharmacy)	\$15,250.00		\$15,250.00
Northern Ohio Golf Association Scholarship Fund (Scholarships - ATI)	\$15,250.00		\$15,250.00
James J. Conn, M.D., and Virginia Starbuck Conn Fund (Alumnae Scholarship House(s) construction & renovation)	\$15,000.00		\$15,000.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The College of Veterinary Medicine Enrichment Fund (Dean's Discretion - College of Veterinary Medicine)	\$15,000.00		\$15,000.00
Ernest Karam Book Awards Endowment Fund (Grandfathered) (Book Awards - College of Law)	\$10,000.00		\$10,000.00

Change in Name of Named Endowed Fund

From: The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Dale Ayers
To: The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Duane Ayers

Change in Description of Named Endowed Funds

The Bea Cleveland 4-H Scholarship Fund
Mortar Board Alumni Scholarship Fund
The John L. Ryant Memorial 4-H Agriculture Scholarship Fund

THE OHIO STATE UNIVERSITY FOUNDATION

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds</u>			
Nationwide Insurance Enterprise Foundation Undergraduate Honors Program Endowment (Scholarships - The Max M. Fisher College of Business)		\$200,000.00	\$200,000.00
The C. William Swank Chair in Rural and Urban Policy Fund (Chair Fund - College of Food, Agricultural, and Environmental Sciences)		<u>\$200,000.00</u>	<u>\$200,000.00</u>
Total	\$90,500.00	\$451,062.50	\$541,562.50

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

The Robert R. Wieland Scholarship Fund

The Robert R. Wieland Scholarship Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund to honor the memory of Robert R. Wieland (B.A., Arts & Sciences, '58; J.D., Law, '60) from family, friends and colleagues.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be awarded to law students who have promise of academic achievement and evidence of financial need. The award recipient(s) shall be chosen by the Dean of the College of Law, or his/her designee, in consultation with the University Committee on Student Financial Aid. The award is for payment of tuition only and is renewable. Interest from the fund, exceeding tuition, would be returned to principal. Applicants must be U.S. citizens.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$51,062.50

The William Richard Lipold Fund

The William Richard Lipold Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from William Richard (Dick) Lipold (B.S.Ed. '57) of Sidney, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the President for the general support of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$20,000.00

The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy

The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy was established April 7, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from The Ohio State University College of Pharmacy Alumni Association, Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The College of Pharmacy Alumni Association Scholarship Fund in Pharmacy (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more scholarships in varying amounts to deserving students in the College of Pharmacy, based on criteria established by the College of Pharmacy Scholarship Committee. The scholarship recipient(s) shall be determined by the Dean of the College of Pharmacy or his/her designee in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donor.

\$15,250.00

Northern Ohio Golf Association Scholarship Fund

The Northern Ohio Golf Association Scholarship Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Northern Ohio Golf Association.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income from the fund shall be used to provide one or more scholarships to students from northern Ohio who are interested in majoring in turfgrass management at the Agricultural Technical Institute of The Ohio State University. Preference will be given to those students who have been employed at least one summer in turfgrass field work. The scholarship recipient shall be chosen cooperatively by the Chairperson of the Horticultural Industries Technologies Division and the Financial Aid coordinator, in consultation with the University Committee on Student Financial Aid.

The Northern Ohio Golf Association intends this fund to benefit the University in perpetuity. If the need for this fund cease to exist or so diminish as to provide unused income, then an alternate purpose shall be determined by the Board of Trustees in consultation with the Director of the Agricultural Technical Institute.

\$15,250.00

James J. Conn, M.D., and Virginia Starbuck Conn Fund

The James J. Conn, M.D., and Virginia Starbuck Conn Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from James Conn (B.A., Biological Sciences, '38; M.D. '93) and Virginia Conn (B.A., Arts & Sciences, B.S.Ed. '38; M.A. '42), Columbus, Ohio.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

James J. Conn, M.D., and Virginia Starbuck Conn Fund (contd)

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for renovation or construction of Alumnae Scholarship House(s) including the support of fundraising activities for such renovation or construction upon the recommendation of the Alumnae Scholarship House Advisory Board or its successor with approval of the University office responsible for the Alumnae Scholarship House(s). All or part of the principal may also be expended for new construction or addition to Alumnae Scholarship House facilities upon recommendation of Alumnae Scholarship House Board and the President of The Ohio State University Alumni Association.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,000.00

The College of Veterinary Medicine Enrichment Fund

The College of Veterinary Medicine Enrichment Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni, corporations, organizations, faculty, staff, and friends of the College of Veterinary Medicine.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Dean of the College of Veterinary Medicine for new initiatives and enrichment within the College.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the College of Veterinary Medicine in order to carry out the desire of the donors.

\$15,000.00

Ernest Karam Book Awards Endowment Fund

The Ernest Karam Book Awards Endowment Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from Ernest Karam (B.S.Bus.Adm. '33).

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Ernest Karam Book Awards Endowment Fund (contd)

The annual income shall be used to provide awards to students at The Ohio State University College of Law to recognize academic achievement in the following categories:

- Students with highest academic average in each of the first year sections.
- Best students in each of the Legal Research and Writing sections as chosen by the Instructor.
- Student with highest academic improvement from first semester to second semester during the first year.

The award is a Black's Law Dictionary, Deluxe Edition.

No student may receive more than one dictionary. Should a student receive a dictionary in one class and have the highest academic record in another class, the next qualifying student will be granted a dictionary.

The book awards are to be purchased with income from the endowment. Any unused income is to be returned each year to the endowment to provide for increases in book costs or additional awards. A bookplate indicating the award is to be included in each dictionary. The Ernest Karam Book Awards are to be presented to qualified students during fall semester following the student's first year. The presentations will be made by Ernest Karam if he is available.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$10,000.00
(Grandfathered)

Change in Name of Named Endowed Fund

**The David H. Adamkin Athletic Scholarship Fund in Honor of
Randall Duane Ayers**

The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Dale Ayers was established May 6, 1994 by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from David H. Adamkin (B.S.Agr. '70) Louisville, Kentucky, in honor of Randall Duane Ayers. The name was changed April 7, 1995.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement the grant-in-aid scholarship costs of student-athletes who are members of the varsity men's basketball team pursuing undergraduate degrees at The Ohio State University. Recipients will be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Name of Named Endowed Fund (contd)

The David H. Adamkin Athletic Scholarship Fund in Honor of Randall Duane Ayers (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Director of Athletics in order to carry out the desire of the donor.

Change in Description of Named Endowed Funds

The Bea Cleveland 4-H Scholarship Fund

The Bea Cleveland 4-H Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Beatrice J. Cleveland (B.S.H.E. '42), Columbus, Ohio. The description was revised April 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one scholarship to a present or former 4-H member who is a high school senior or college freshman during the year of application, and is planning to enroll in the College of Human Ecology at The Ohio State University, Columbus campus. Consideration for this scholarship will be based on demonstrated proficiency in the areas of leadership and academic achievement. Financial need will not be used as a criteria for selection. The scholarship is to be awarded in equal amounts over three consecutive quarters providing the recipient maintains a minimum GPA of 2.0. Should the annual income exceed \$1,000, the interest shall be applied to the principal balance until the annual income is sufficient to award an additional scholarship of like amount. In the event there is no qualified applicant, unused income shall be applied to the principal balance. Scholarship recipients are to be determined by the Ohio 4-H Selection Committee in consultation with the University Committee on Student Financial Aid on an annual basis.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with strong preference being given to the recommendation of the Assistant Director, 4-H Youth Development, Ohio State University Extension, in order to carry out the desire of the donor.

Mortar Board Alumni Scholarship Fund

The Mortar Board Alumnae Scholarship Fund was established June 6, 1953, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Mortar Board Alumni. The name was changed to the Mortar Board Alumni Scholarship Fund, March 1, 1985. The description was revised April 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

Mortar Board Alumni Scholarship Fund (contd)

The annual income is to be used to support scholarships for undergraduate students at The Ohio State University. Selection of the award recipients shall be to be made by the University Committee on Student Financial Aid upon recommendations from the Columbus Mortar Board Alumni Club.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use directly benefiting students shall be designated by the Board of Trustees in order to carry out the desire of the donors.

The John L. Ryant Memorial 4-H Agriculture Scholarship Fund

The John L. Ryant Memorial 4-H Agriculture Scholarship Fund was established February 4, 1993, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from his niece, Beatrice J. Cleveland (B.S.H.E. '42), Columbus, Ohio. The description was revised April 7, 1995.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to award one scholarship to a present 4-H member from Delaware County who is a high school senior during the year of application, and is planning to enroll as a freshman in The Ohio State University College of Food, Agricultural, and Environmental Sciences, Columbus campus. Consideration for this scholarship will be based on demonstrated proficiency in the areas of leadership and academic achievement. Financial need will not be used as a criteria for selection. If a qualified Delaware County applicant fails to exist, additional applicants from outside the County can be considered. The scholarship is to be awarded in equal amounts over 3 consecutive quarters providing the recipient maintains a minimum 2.0 GPA. Should the annual income exceed \$1,000 the interest shall be applied to the principal balance until the annual income is sufficient to award an additional scholarship of like amount. In the event there is no qualified applicant, unused income shall be applied to the principal balance. Scholarship recipients are to be determined by the Ohio 4-H Awards Selection Committee in consultation with the University Committee on Student Financial Aid on an annual basis.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by the Board of Trustees, with strong preference being given to the recommendation of the Assistant Director, 4-H Youth Development, Ohio State University Extension Service, in order to carry out the desire of the donor.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY FOUNDATION

Establishment of Named Endowed Funds

Nationwide Insurance Enterprise Foundation Undergraduate Honors Program Endowment

The Nationwide Insurance Enterprise Foundation Undergraduate Honors Program Endowment was established April 7, 1995, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed fund with gifts designated for support of The Max M. Fisher College of Business from the Nationwide Insurance Enterprise Foundation.

The annual income shall be used to provide scholarship awards for juniors and seniors selected to participate in the College's honors program and to provide resources to the College to initiate the honors program, to develop special courses and to enhance funding of special honors "core" courses.

\$200,000.00

The C. William Swank Chair in Rural and Urban Policy Fund

The C. William Swank Chair in Rural and Urban Policy Fund was established April 7, 1995, by the Board of Trustees of The Ohio State University through funds received by the University from The Ohio State University Foundation, which has established an endowed chair fund with gifts from Nationwide Insurance Enterprise Foundation, friends, colleagues, and members of The Ohio Farm Bureau Federation.

The annual income shall be used to support the work of a distinguished professor whose research, teaching and public service focus on the economic and/or legal dimensions of the rural and urban interface, including issues relating to farming on the urban fringe, quality of life, externalities and environmental regulations, management, and the industrialization of agriculture. The chair shall be appointed and shall serve at the pleasure of the Vice President for Agricultural Administration in consultation with the Chairperson of the Department of Agricultural Economics and a representative of Nationwide Insurance and the Ohio Farm Bureau Federation.

\$200,000.00

Upon motion of Amb. Wolf, seconded by Mr. Skestos, the Board of Trustees adopted the foregoing resolution by unanimous voice vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

--0--

INVESTMENTS COMMITTEE MEETING (contd)

Amb. Wolf:

I will now ask Mr. Nichols to report on the Endowment Portfolio.

Mr. James L. Nichols:

Thank you, Mr. Chairman. This Endowment report is for the period February 17 through March 17. Market value of the Endowment fund on March 17 was \$511.7 million, which totals approximately \$6.3 million higher than the report I gave to you last

INVESTMENTS COMMITTEE MEETING (contd)

Mr. Nichols: (contd)

month. The market value of the equity portion increased \$5.3 million, while the fixed income portion increased \$1.5 million. Net new additions to the Endowment fund for March totaled \$139,000. Since July 1, the Endowment fund has increased \$25.7 million, including net new additions of \$14.6 million.

Current asset allocations is 61 percent in equities, 23 percent in fixed income, 8 percent in real estate, and 8 percent in cash. That would conclude the report.

I might add maybe an addendum with regards to Mr. Wexner's question. In the last decade, we have moved from the eighth position in the country among all publics to fifth in the size of our Endowment. And among all universities, which includes all privates, we have gone from forty-third to thirty-second.

Mr. Kessler:

Thanks, Jim.

Amb Wolf:

Mr. Chairman, that concludes the Investments Committee meeting.

--0--

EDUCATIONAL AFFAIRS COMMITTEE MEETING

Mr. Skestos:

Mr. Chairman and members of the Board, the first thing this morning Dr. John Riedl, Dean/Director of the Mansfield Campus, is going to address us on distance learning on the Regional Campuses. Welcome, John.

OHIO STATE UNIVERSITY DISTANCE LEARNING NETWORK

Dean John Riedl:

Thank you. The Regional Campuses have been working with the Office of Academic Affairs -- Bob Arnold and Ed Ray, in particular -- to put into place an OSU distance learning network. I shall tell you a little about our joint efforts and what has been happening in Mansfield, and two other campus deans will tell you about activities and plans on their respective campuses, and a little about related activities in some the colleges.

Together, we have identified a number of ways in which Ohio State could serve our region with distance learning. We have met with vendors, with experts in our communities, and with some of Ohio State's experts on distance learning and have visited some sites on other campuses where distance learning is in use. We have concluded that the time has come for Ohio State to link all of its campuses in a distance learning network. The technology is sufficiently advanced, the needs are clearly enough identified, the costs are sufficiently manageable, and the competition threatens to out strip us if we do not act soon. We have concluded that video conferencing equipment, using compressed video transmitted over fiberoptic telephone lines is the technology of choice.

OHIO STATE UNIVERSITY DISTANCE LEARNING NETWORK (contd)

Dean Riedl: (contd)

We have called for a network connecting Columbus with all four Regional Campuses and the Agricultural Technical Institute. The network must provide high quality video and sound. It must allow for multi-media presentation -- computer images, video cassette, projector/slides, compact discs, and written notes -- not just talking heads. It must allow complete, two-way communication. It must allow a course to be initiated at any one of the sites and to be received at any combination of the other sites. Such a network would allow Ohio State to reach many placebound individuals in all of our service areas with quality courses.

On the Mansfield Campus we have formed a committee of interested users who have been studying implementation issues. We have visited places which already use distance learning. We recognize that distance learning will require changes in our pedagogy. We have gone to the community for help with funding. We have made distance learning one of the main design requirements in a new learning center, which is presently under architectural design. The community has contributed \$600,000 toward the cost of that learning center. Of this, \$70,000 was donated by Sprint United Telephone specifically for the distance learning room.

I will now ask Violet Meek to describe what has been happening at Lima.

Dean Violet Meek:

Thank you. We at Lima are particularly excited about the prospect of the distance learning network since we are the furthest campus from Columbus. We have been enormously gratified by the support we have been getting from the Office of Academic Affairs and particularly Drs. Ray and Arnold.

I suppose you could say that the Lima Campus has been in distance learning a very long time, but for us it once meant the airplane that flew faculty from Columbus to Lima. The time has come for us to do more in different things. While the network program has been developing, we have been busy working on distance learning on other fronts. We have been part of a network with our joint vocational school and some of the city school systems around Lima, a group called, "Ideanet," to provide from our perspective inservice education to teachers.

We are working with the City of Lima to provide a network through the city and through the local cable system, Warner Cable, to provide public access information about campus events and, in our case, campus speeches throughout the city. With Lima Technical College and six other institutions we have a federal proposal in for roughly \$500,000, which will link us all over our region from as far away as Bellefontaine to Kenton. Again, in our case the initial work will be distance support for teachers.

We have worked very long with the College of Food, Agricultural, and Environmental Sciences, and particularly with ATI. We've always downlinked programs for them. ATI visited with us and our cable system last week and will be offering beekeeping this summer over the system in Lima. We look forward to offering more programs through the College of Food, Agricultural, and Environmental Sciences out in the district.

Finally, we have been working with the public schools in the School Net System -- President Gee saw this the other day -- and are trying to do some action research to determine what the effects of distance learning are on learning.

OHIO STATE UNIVERSITY DISTANCE LEARNING NETWORK (contd)

Dean Meek: (contd)

I would leave you with the point that that is really the parallel. The technological problems are solvable, they are the kinds of things that you can solve with money. The real question -- and the place that Ohio State will make its mark -- is, "What goes out over the system once we got it?" It is going to be Ohio State quality and that is the contribution we will make to our regions.

Now, let me introduce Dr. Dottavio from the Marion Campus to talk about what they have been doing.

Dean Dominic Dottavio:

Mr. Chairman, I believe Deans Riedl and Meek have made very fine statements that really captures much of what is going on on all of the Regional Campuses. So in the interest of time, I would like to make just a few brief points.

One is that The Ohio State University at Marion has experienced the full potential available from distance education, because we have offered courses using this technology since the fall of 1994. We have witnessed the highs and lows afforded by the concept, and we believe it offers enormous potential for bringing the world renowned resources of Ohio State University much closer to the people of the State of Ohio. Because of this, we certainly applaud and appreciate the efforts and the leadership that are being made by the Provost's office to more significantly involve the entire University in this concept.

The second point that I would like to make is that we have recognized, as part of this idea, the importance of local partnerships in making the uses of distance learning as widely available as possible. To this end, we have taken a lead on the Marion Campus in developing a technologic consortium with many of the partners that we have in the region -- GTE, Whirlpool, the two state prisons, the hospitals, and clearly the local school districts. They are very excited about being full partners with us and view it as an opportunity, again, to take the full resources that Ohio State has to offer and make it available in a much more convenient way to those communities.

I might make note as well, that the College of Education has just recently initiated a distance learning program which would enable that College to teach courses simultaneously to one or several of the Regional Campuses.

Then, the final point that I would make is that because we have invested already in this technology and see its potential and believe that it really is something that Ohio State must be actively involved in, we have also made it a centerpiece of our upcoming capital campaign.

Dean Cortada has been fully integrated in some of the discussions that we have had with you today and, in the interest of time, he is going to defer any further discussion. Thank you.

Mr. Skestos:

Are there any questions that anyone wishes to ask any of these deans?

--0--

UPDATE ON UNIVERSITY RESTRUCTURING

Mr. Skestos:

We will now go on with the second part and I would call on Provost Sisson, to present an update on our restructuring.

Provost Sisson:

Thank you, Mr. Skestos. Mr. Chairman, members of the Board, I'm pleased to present this status report on University restructuring. This is a process which has continued during the Autumn and Winter Quarters and proposals for change are advancing through the University's governance process. While restructuring news has been limited thus far, there is an extraordinary amount of work that is going on behind the scenes. In fact, I'm pleased to report that restructuring has become a part of the fabric of the University's ongoing business.

There are several things that I would like to bring to your attention. With respect to the College of Human Ecology, there is a proposal that has been passed by the University Senate for the reorganization of this College and reduction of the number of departments from five to three. This is going to result in not only a more efficient management of programs, but, also, the securing of some savings. This comes about as a consequence of the merger of two existing departments, the merger of two other departments, and the folding in of one of the divisions of the former organization of the College into one of these departments.

I would also like to report on a transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering, which has also been approved by the University Senate. This move involved the Office of the Provost in facilitation, which is appropriate and necessary in many instances such as this. The College of Engineering has proposed to strengthen this department and it is an extraordinary unit within the University. It is an international leader in its traditional areas of strength -- in geodesic and photogrammetry, and in distance remote sensing, things of this sort. It has traditionally been secure in extramural funding and has a graduate program that is the envy of many universities around the country. This department also will be folded in, it is anticipated, with another department within the College of Engineering. As a matter of fact, there was a wag the other day who observed to me that if we keep going at this pace the University is going to end up being one large department. That is an outcome, which I assure you, I am going to resist because I know where that department would want to report. It would certainly want to report to the Office of the Provost.

Another thing which I brought to your attention the last time was names, symbols, and establishing new names or new units. This is going on in all of the colleges that have been undergoing restructuring. It's a long process. There is sinking debate, proposing discussion, review, debate again, proposals to the University Senate, again debate, and finally things that come to fruition -- several of those have, in the case of the College of Engineering. As a matter of fact, we have already received some proposals from the College of Food, Agricultural, and Environmental Sciences.

There are several other proposals which are currently under review. One is a proposed creation of a new School of Journalism and Communication, which comes about as a consequence of a merger of two existing units within the College of Social and Behavioral Sciences. Another proposal for something new -- creating something that

UPDATE ON UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

is quite distinctive within our institutional firmament here -- is the creation of a School of Public Health, which fits into our new initiatives in the general area of public policy.

One of the things that comes in the second phase of restructuring is the review of academic programs, of majors, things of this sort, and all colleges have been engaged in these reviews. There have been a number of degrees and degree programs that have been deactivated as a consequence of those reviews.

I would also like to extend the comments of Vice President May having to do with the Ohio State University Campaign. We are working together, that is the Office of Academic Affairs and the Office of Development, with the symbol and the clarion, "Affirm Thy Friendship." That is the call of our campaign.

As a matter of fact, the cooperation, the joint planning, the collaboration between Academic Affairs, academic units, and Development is quite unusual in universities. I think that there was a question as to whether or not we are ahead; we are in the lead. We are on point with respect to how these campaigns are organized within American universities. There is no question that Ohio State is far out ahead certainly in this regard. This is one of the most important things that we are going to be doing over the next five years here at Ohio State. That is the campaign to "Affirm Thy Friendship" and it is going to have a very deep, permanent, and robust effect on the restructuring of our institution.

Mr. Chairman, I would now like to change from a progress report to a call for action on the part of the Board. I would like to offer the following resolutions:

ADMINISTRATIVE REORGANIZATION OF THE COLLEGE OF HUMAN ECOLOGY

Resolution No. 95-111

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the College of Human Ecology has developed a statement of mission to guide its future development and identified priority areas for emphasis in service of that mission; and

WHEREAS the College of Human Ecology has considered alternatives and proposed a restructuring plan that is consistent with those priorities and has the approval of the faculty of the College; and

WHEREAS this proposal was developed with broad consultation with faculty, students, and staff within the College and with appropriate external constituencies; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its March 4, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the proposal for the administrative reorganization of the College of Human Ecology, effective immediately.

TRANSFER OF THE DEPARTMENT OF GEODETIC SCIENCE AND SURVEYING

Resolution No. 95-112

WHEREAS the Provost has called upon the colleges of The Ohio State University to consider their current administrative organization and suggest any restructuring deemed necessary; and

WHEREAS the Department of Geodetic Science and Surveying has a mission that is naturally aligned with that of the College of Engineering; and

WHEREAS the College of Engineering has endorsed the transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering; and

WHEREAS this proposal was developed with consultation with faculty, students, and staff within the department, the College of Engineering, and the College of Mathematical and Physical Sciences; and

WHEREAS the proposed changes have been approved by the Council on Academic Affairs and the University Senate at its March 4, 1995 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees hereby approves the transfer of the Department of Geodetic Science and Surveying from the College of Mathematical and Physical Sciences to the College of Engineering, effective immediately.

NAMING OF AUDITORIUM

Resolution No. 95-113

Synopsis : The naming of the auditorium in 100 Mendenhall Lab, 125 South Oval Mall on the main campus of The Ohio State University is proposed.

WHEREAS upon the recommendation of the President, with the concurrence of the President's staff, it has been proposed that the auditorium in 100 Mendenhall Lab be named the "Charles H. Summerson Auditorium" to reflect Dr. Summerson's significant contributions of time and effort to the Mendenhall Lab renovation project; and

WHEREAS Dr. Summerson was instrumental in getting the renovation project started and has spent many hours during the last ten years volunteering his time to coordinate the project as the representative for the Department of Geological Sciences, acting as the contact with state architects and contractors; and

WHEREAS Dr. Summerson's suggestions and counsel concerning the construction of the new auditorium to replace an old one helped to reduce costs; and

WHEREAS During his 35 years as a faculty member at Ohio State, Dr. Summerson has made a lasting impact on the university with his commitment to service, including his contributions to the renovation of Orton Hall:

NOW THEREFORE

NAMING OF AUDITORIUM (contd)

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned auditorium in 100 Mendenhall Lab shall be named the "Charles H. Summerson Auditorium."

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-114

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on March 4, 1995:

Amended Rules

3335-5-37 Membership.

There shall be a university senate, a unicameral body constituted as follows:

- (A) Unchanged.
- (B) Non-voting members: senate members not entitled to vote on the floor of the senate, but otherwise to participate in all senate deliberations, shall include THE CHAIR OF FACULTY COUNCIL (IF NOT A MEMBER OF THE SENATE), the university ombudsperson, the director of alumni affairs, the secretary of the university senate, the president of the freshman senate, the president of the undergraduate student government, the vice president of the undergraduate student government, the president of the council of graduate students, and the president of the inter-professional council. (B/T 7/7/72, B/T 6/14/74, B/T 7/9/76, B/T 7/22/77, B/T 7/20/79, B/T 2/3/84, B/T 2/7/86, B/T 2/1/91, B/T 4/7/95)

3335-5-481 Council on academic affairs.

(A) and (B) Unchanged.

(C) Organization.

- (1) ~~The senior vice president for academic affairs and provost, or designee, shall be the chairperson of the council.~~ THE CHAIR OF THE COUNCIL SHALL BE ELECTED FOR A ONE-YEAR TERM BY THE COUNCIL FROM THE MEMBERSHIP OF THE COUNCIL. The vice chairperson of the council shall be elected for a one-year term from the regular faculty membership of the council. The chairperson (or in that person's absence, the vice chairperson) shall preside at all meetings of the council. The chairperson shall vote only in case of a tie vote among members of the council present and voting, whereas the vice chairperson shall vote without such restriction, even though presiding.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (2) Reports by the council on academic affairs to the president, other than those made through the senate, shall be made BY THE CHAIR through the senior vice president for academic affairs and provost.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

HONORARY DEGREE

Resolution No. 95-115

Synopsis: The awarding of an honorary degree to James Thurber (posthumously) is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of an honorary degree as listed below:

James Thurber (posthumously)

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the above honorary degree be awarded in accordance with the recommendation at a time convenient to the University and the family of the recipient.

PERSONNEL ACTIONS

Resolution No. 95-116

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the March 3, 1995 meeting of the Board, including the following Appointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Promotion and Tenure, Clinical Reappointments, and Emeritus Titles as detailed in the University Budget be approved and the Medical Staff Appointments (The Arthur G. James Cancer Hospital and Research Institute) approved March 31, 1995, by The Arthur G. James Cancer Hospital and Research Institute Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved February 23, 1995, by the Hospitals Board be ratified.

Appointment

Name: GRETA J. RUSSELL
Title: University Controller
Office: Finance
Effective: March 28, 1995
Salary: \$86,004.00
Present Position: Comptroller, State of Ohio, Office of the Treasurer

PERSONNEL ACTIONS (contd)

Appointment of Chairperson

May 1, 1995 through June 30, 1999

Pediatrics

Thomas N. Hansen

Reappointment of Chairperson

July 1, 1995 through June 30, 1996

Veterinary Clinical Sciences

Robert G. Sherding

Leaves of Absence Without Salary

ALAN D. CODE, Professor, Department of Philosophy, effective Spring Quarter 1995, to accept a visiting appointment at Stanford University.

JAMES MORGANSTERN, Department of History of Art, effective Spring Quarter 1995, to complete his collaborative study on the Norman Abbey of Jurnieges.

THOMAS W. HOPKINS, Instructor, the Ohio State University Extension, effective March 1, 1995, through February 29, 1996, to accept a position of agriculturist with Food for the Hungry in Peru.

Promotion and Tenure

PROMOTION TO PROFESSOR

LIDA G. WALL, Department of Speech and Hearing Science, effective April 1, 1995.

Clinical Reappointments

M. SUSAN CRISP, College of Veterinary Medicine, Veterinary Clinical Sciences - effective 7/1/94

LISA M. BADOWSKI, College of Optometry, effective 7/1/94

VINCENT L. DRIGGS, College of Optometry, effective 7/1/94

Medical Staff -- Appointments (The Arthur G. James Cancer Hospital and Research Institute)

March 8, 1995 through August 31, 1995

TILMER O. ENGBRETSON, Ph.D., Clinical Attending Staff, Department of Psychiatry

March 31, 1995 through June 30, 1995

WILLIAM J. BECKER, D.O., Associate Attending Staff, Department of Pathology

RONALD L. HARTER, M.D., Associate Attending Staff, Department of Anesthesiology

CHRISTOPHER F. HECK, M.D., Associate Attending Staff, Department of Surgery (Thoracic)

JULIAN A. KIM, M.D., Attending Staff, Department of Surgery (Oncology)

THEODORE H. NIEMANN, M.D., Associate Attending Staff, Department of Pathology

Medical Staff--Appointments (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1996

DANA B. CHAYKIN-GLOVER, Attending Staff, Department of Family Medicine

JOHN P. KUEBLER, Courtesy Staff, Department of Internal Medicine (Hematology and Oncology)

PERSONNEL ACTIONS (contd)

Medical Staff--Appointments (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

ALI A. MEHDIRAD, Attending Staff, Department of Internal Medicine (Cardiology)
JAMES H. CALDWELL, Attending Staff, Department of Internal Medicine (Division of Gastroenterology)
CRAIG A. NANKERVIS, Attending Staff, Department of Pediatrics (Neonatology)
IGOR E. JANKE, Attending Staff, Department of Psychiatry
DAVID A. SOSKIS, Attending Staff, Department of Psychiatry
ROBERT D. WHITEHEAD, Attending Staff, Department of Family Medicine
WILLIAM H. OVERHOLSER, Courtesy Staff, Department of Family Medicine
DAVID B. MCCLURE, Courtesy Staff, Department of Internal Medicine (General Medicine)
KENT W. DOHERTY, Courtesy Staff, Department of Pediatrics (General Pediatrics)
MARILYNN J. PETERS, Attending Staff, Department of Psychiatry (Child and Adolescent Psychiatry)
JOHN F. NORRIS, Courtesy Staff, Department of Internal Medicine (Division of Cardiology)
MARY C. OEHLER, Attending Staff, Department of Radiology
JANICE S. ORR, Courtesy Staff, Department of Pediatrics
FRANK D. TICE, Attending Staff, Department of Internal Medicine (Division of Cardiology)
JASNA VASILJEVIC, Attending Staff, Department of Internal Medicine (Division of General Medicine)
JONATHAN D. WALKER, Attending Staff, Department of Ophthalmology
DIANE GORGAS, Attending Staff, Department of Emergency Medicine
ALLEN K. HERPY, Attending Staff, Department of Dentistry (Division of Oral and Maxillofacial Surgery)
ADAM B. HESSEL, Attending Staff, Department of Dermatology, Department of Pathology
WALTER B. HULL, Attending Staff, Department of Obstetrics and Gynecology
JOHN A. LARRY, Attending Staff, Department of Internal Medicine
MICHAEL MILORO, Attending Staff, College of Dentistry (Division of Oral and Maxillofacial Surgery)

July 1, 1994 through June 30, 1995

AMY A. MYERS, Limited Staff, Department of Family Medicine
STEVEN E. ROSS, Limited Staff, Department of Anesthesiology
RICHARD ALAN BLACK, Limited Staff, Department of Psychiatry
PETER S. APOSTOLES, Limited Staff, Department of Surgery (Division of Orthopedic Surgery)

Medical Staff--Reappointment (The Ohio State University Medical Center)

July 1, 1994 through June 30, 1996

MARY E. MORTENSEN, Attending Staff, Department of Pediatrics
LAURA RESTUCCIO, Courtesy Staff, Department of Family Medicine
KELLEY J. ZYNIWICZ, Courtesy Staff, Department of Internal Medicine (Dermatology)
CHARLES CLOUTIER, Attending Staff, Department of Surgery (General Surgery)
JOHN D. MAHAN, Attending Staff, Department of Pediatrics
SUSAN J. MAY, Attending Staff, Department of Pediatrics
JAMES A. MENKE, Attending Staff, Department of Pediatrics
CARL A. MINNING, JR., Courtesy Staff, Department of Ophthalmology
LESTER R. MOHLER, Courtesy Staff, Department of Surgery (Division of Plastic Surgery)
JEFFREY C. OEHLER, Courtesy Staff, Department of Ophthalmology
GARY L. RACEY, Attending Staff, Department of Dentistry (Division of Oral and Maxillofacial Surgery)
CAROLYN ROMSHE, Attending Staff, Department of Pediatrics
ALAN R. SACOLICK, Courtesy Staff, Department of Obstetrics and Gynecology
BHAGWAN SATIANI, Courtesy Staff, Department of Surgery (Division of Vascular Surgery)
ROGER H. SHERMAN, Courtesy Staff, Department of Ophthalmology

PERSONNEL ACTIONS (contd)

Medical Staff--Reappointment (The Ohio State University Medical Center) (contd)

July 1, 1994 through June 30, 1996 (contd)

WARREN M. SOBOL, Courtesy Staff, Department of Ophthalmology
JOHN P. SOTOS, Courtesy Staff, Department of Pediatrics
BRIAN R. STAHL, Courtesy Staff, Department of Ophthalmology
JEAN M. ST. JOHN, Courtesy Staff, Department of Pediatrics
JOHN R. STECHSCHULTE, Attending Staff, Department of Ophthalmology
MARTIN A. TURMAN, Attending Staff, Department of Pediatrics
RICHARD H. TURNER, Attending Staff, Department of Surgery (Division of Orthopedic Surgery)
LAWRENCE D. WEIS, Attending Staff, Department of Surgery (Division of Orthopedic Surgery)
RONALD C. VAN BUREN, Attending Staff, Department of Family Medicine
GARY WISE, Courtesy Staff, Department of Neurology

July 1, 1994 through June 30, 1995

TODD M. DOWLING, Limited Staff, Department of Anesthesiology
CHARLES M. DANIEL, Limited Staff, Department of Internal Medicine (Division of General Medicine)
ALEX NICOLOZAKES, Limited Staff, Department of Internal Medicine (Division of Cardiology)
BEATRICE M. MCCLAIN, R.N., Physician Extender/Nurse Practitioner, Department of Internal Medicine (Division of Cardiology)

Emeritus Titles

JAMES R. WARMBROD, Department of Agricultural Education, with the title Presidential Professor Emeritus, effective April 1, 1995.

ALAN M. BURKMAN, College of Pharmacy, with the title Professor Emeritus, effective April 1, 1995.

MICHAEL C. GERALD, College of Pharmacy, with the title Professor Emeritus, effective May 1, 1995.

M. EUGENE GILLIOM, Department of Educational Studies: Humanities, Science, Technological, and Vocational, with the title Professor Emeritus, effective April 1, 1995.

POUL M.T. HANSEN, Department of Food Science and Technology, with the title Professor Emeritus, effective May 1, 1995.

LEROY J. KRAJEWSKI, Department of Management Sciences, with the title Professor Emeritus, effective July 1, 1995.

BERNARD J. LALONDE, Department of Marketing, with the title Professor Emeritus, effective July 1, 1995.

RONALD L. RACSTER, Department of Finance, with the title Professor Emeritus, effective April 1, 1995.

ROBERT A. RAPP, Department of Materials Science and Engineering, with the title Professor Emeritus, effective April 1, 1995.

WILLIAM W. TALARZYK, Department of Marketing, with the title Professor Emeritus, effective April 1, 1995.

ALAN C. WOODS, Department of Mathematics, with the title Professor Emeritus, effective April 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

DAVID S. YOHN, Department of Veterinary Pathobiology, with the title Professor Emeritus, effective April 1, 1995.

MARY A. WINTER, College of Dentistry, with the title Assistant Dean and Associate Professor Emeritus, effective March 1, 1995.

DAVID S. ADAMS, Department of Sociology (Lima Campus), with the title Associate Professor Emeritus, effective July 1, 1995.

E. KEITH BLANKENBAKER, Department of Educational Studies: Humanities, Science, Technological, and Vocational, with the title Associate Professor Emeritus, effective April 1, 1995.

JAMES L. COLLINS, Department of Educational Services and Research, with the title Associate Professor Emeritus, effective April 1, 1995.

EDDIE R. GILBERT, Department of Theatre, with the title Associate Professor Emeritus, effective April 1, 1995.

JOHN R. GRABNER, Department of Marketing, with the title Associate Professor Emeritus, effective April 1, 1995.

LEWIS GREENWALD, Department of Zoology, with the title Associate Professor Emeritus, effective April 1, 1995.

LEROY F. MEYERS, Department of Mathematics, with the title Associate Professor Emeritus, effective April 1, 1995.

FRANK C. PRATZNER, Department of Educational Studies: Humanities, Science, Technological, and Vocational, with the title Associate Professor Emeritus, effective April 1, 1995.

THOMAS G. RALLEY, Department of Mathematics, with the title Associate Professor Emeritus, effective April 1, 1995.

DONALD C. RIECHEL, Department of Germanic Languages and Literatures, with the title Associate Professor Emeritus, effective April 1, 1995.

RUSSELL J. SPILLMAN, Department of Educational Policy and Leadership, with the title Associate Professor Emeritus, effective April 1, 1995.

RAYMOND H. SWASSING, Department of Educational Services and Research, with the title Associate Professor Emeritus, effective April 1, 1995.

HERBERT WALUM, Department of Mathematics, with the title Associate Professor Emeritus, effective April 1, 1995.

SHIRLEY A. WILLIAMS, Department of Spanish and Portuguese (Lima Campus), with the title Associate Professor Emeritus, effective April 1, 1995.

WILLIAM W. REINHARDT, Department of History (Lima Campus), with the title Assistant Professor Emeritus, effective April 1, 1995.

PERSONNEL ACTIONS (contd)

Emeritus Titles (contd)

WILLIAM L. HALL, Department of Emergency Medicine, with the title Clinical Assistant Professor Emeritus, effective April 1, 1995.

RESOLUTIONS IN MEMORIAM

Resolution No. 95-117

Synopsis: Approval of four Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

Emil Bozler

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on March 7, 1995, of Emil Bozler, Professor Emeritus in the Department of Physiology.

Professor Bozler was born in Steingeborn, Germany, in 1901. He received his Ph.D. in zoology from the University of Munich in 1923. From 1923 to 1932, he was an Instructor of Physiology at the University of Munich; and from 1932 to 1936, he was a Research Fellow at the Johnson Foundation at the University of Pennsylvania.

Professor Bozler came to The Ohio State University Department of Physiology in 1936 as an Assistant Professor. He was promoted to Associate Professor in 1942 and to Professor in 1945. Upon his retirement in 1971, he was named Professor Emeritus and continued his research on muscle physiology until 1991.

In 1958, Dr. Bozler was appointed a Fulbright Scholar and was conferred the honorary Doctor of Science degree by The Ohio State University in 1975. His many memberships included: honorary member of the German Physiological Society; the Japan Society of Smooth Muscle Research; and the American Physiological Society.

An international symposium was held in 1989 at The Ohio State University Department of Physiology to honor him and to celebrate his contributions to the science of muscle physiology. At that symposium it was announced that the North Wing of Hamilton Hall, where Dr. Bozler worked for 50 years and where the Department of Physiology is currently housed, would be furthermore known as the *Emil Bozler Wing*.

At the age of 87, Emil Bozler still held a research grant from the National Institutes of Health. In 1993, he was inducted into the Ohio Science, Technology and Industry Hall of Fame at Ohio's Center of Science and Industry. In 1994 he received the Dr. Donald Unverferth Research Merit Award from the American Heart Association, Ohio Affiliate.

Professor Bozler's scientific publications span sixty-five years (from 1926 to 1990). During this time, he published more than 100 papers.

Dr. Bozler made fundamental discoveries in smooth, cardiac and skeletal muscle physiology at The Ohio State University. He was best known for his work on smooth muscle physiology. Indeed, he has been described as "the father of smooth muscle physiology." From 1938 to 1948, he established that

RESOLUTIONS IN MEMORIAM (contd)

Emil Bozler (contd)

smooth muscles could be grouped into two broad functional categories which he designated as visceral smooth muscle and multi-unit smooth muscle. In 1943, Professor Bozler discovered the basis of the inherent rhythmicity of vertebrate cardiac muscle and coined the term "pacemaker prepotential." From 1951 to 1958, he made important observations concerning the roles of ATP and calcium ion in skeletal muscle contraction and relaxation.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Bozler, its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Arthur Z. Kovesdy

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 20, 1995, of Arthur Z. Kovesdy, Clinical Instructor in the College of Optometry.

Dr. Kovesdy was born December 11, 1935, in Cleveland, Ohio. He received his degree in Optometry from Ohio State in 1959, and worked several years for a Columbus ophthalmologist. Dr. Kovesdy later relocated to Cleveland where he continued his practice for thirty-four years. For the past 15 years, he volunteered his time on a regular basis, without compensation, as a Clinical Instructor in the College of Optometry, with special attention to the detection and diagnosis of diseases of the eye and visual system, along with where appropriate, their treatment.

He was a Fellow of the American Academy of Optometry and a member of the Cleveland, Ohio, and American Optometric Associations. He was also a member of The Ohio State University President's Club, where he and his wife, Elfriede, had established the Arthur Z. Kovesdy Endowment Fund to promote vision research in the College of Optometry.

On behalf of the University, the Board of Trustees expresses to the family of Dr. Kovesdy, its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Mylin H. Ross

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 1, 1995, of Mylin H. Ross, Dean of Men Emeritus.

A native of Lebanon, Ohio, Dean Ross earned the Bachelor of Science in Education degree (1931) and Master's degree (1943) from The Ohio State University. He entered the U.S. Navy in August of 1943 and served for 27 months as a gunnery officer in the Atlantic and Pacific in the grade of lieutenant.

Dean Ross was a dedicated educator throughout his entire professional life. He served as teacher, coach, and principal at several elementary and junior high schools, before joining the University staff in 1947 as Assistant Dean of Men.

Dean Ross' initial assignment at Ohio State involved work with the University's fraternities. As a result of his leadership, The Ohio State University received three consecutive national awards for its outstanding fraternity system in the years 1949-51.

RESOLUTIONS IN MEMORIAM (contd)

Mylin H. Ross (contd)

Mylin Ross was a strong advocate for community standards, student accountability, and student involvement. He was instrumental in establishing a comprehensive student court system and on-campus housing for men. Dean Ross was a tireless advocate for the inclusion of students in campus governance; he strengthened student government, and expanded opportunities for student participation on committees and decision-making bodies.

Dean Ross became Ohio State's second Dean of Men in 1952 and held the position until he retired in 1967. Over the years, students' references to Dean Ross were ones of friendship, loyalty, and respect. He was aware of the needs and concerns of each generation of students and ever willing to work with students to build a stronger, richer campus experience. His patience, understanding, and fairness won the admiration of students, faculty, and fellow deans.

Mylin Ross was a member of Phi Gamma Delta social fraternity and Phi Delta Kappa honorary fraternity of professional educators. During 1958, he served as president of the Ohio Association of Student Personnel Administrators.

Dean Ross was the recipient of numerous awards for his outstanding service to the campus community and his profession. In 1968 he received The Ohio State University Distinguished Service Award. In 1976 the lower unit of Lincoln Tower Residence Hall was named Ross House in honor of his contributions to student life.

On behalf of the University, the Board of Trustees expresses to the family of Mylin H. Ross its deepest sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Rolf Soellner

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 14, 1995, of Rolf Soellner, Professor Emeritus in the Department of English.

Born February 10, 1922, Rolf Soellner served with distinction in the Department of English from 1967 through 1987, where he established a reputation as a leading scholar of the works of William Shakespeare. The author of three books and numerous articles, Professor Soellner was the recipient of grants from the Guggenheim Foundation, the American Council of Learned Societies, the National Endowment for the Humanities, the Folger Shakespeare Library, the Huntington Library, and the Newberry Library.

Professor Soellner had a keen intelligence, a subtle sense of humor, and a passion for politics, traveling, and dancing.

On behalf of the University, the Board of Trustees expresses to the family of Professor Soellner its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Mr. Skestos, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

--0--

FISCAL AFFAIRS COMMITTEE MEETING

Mr. Shumate:

First, we'll have a report from Vice President Shkurti on the Benchmark Report, the House Budget Proposal, and then General Fee Review.

BENCHMARK REPORT

Mr. William J. Shkurti:

Thank you, Mr. Chairman. The materials I'll be referring to are in your Board book under the Fiscal Affairs tab. The Benchmark comparison of fees with peer institutions is something we do every year at this time to give you an indication where Ohio State stands. The first chart shows where we stand compared to 15 peer institutions that are public comprehensive research institutions and this was the standing as of the fall of this academic year. As the chart shows, the average for all these institutions is about \$3,600 dollars for annual tuition in fees. Ohio State stands 14 percent below that at about \$3,100 and our rank is tenth out of the 15 institutions.

The other comparison is for resident undergraduate fees -- we also compared non-resident undergraduate fees, resident graduate fees, and non-resident graduate fees -- and we are ranked relatively in the middle on those categories. The one thing I would point out for our resident undergraduate fees: we were sixth in 1990; and we are now down to tenth in 1995, which is, in part, a reflection of the fee caps we have operated under. It means, in relation to our peer institutions, our tuition was low to begin with and it is even lower now.

The other comparison we have is a comparison with the other public assisted universities in the State of Ohio. That comparison shows that we are tenth out of the 13 public assisted institutions and 9 percent below the statewide average. Even though the level of services and the quality of the academic experience we offer, I think, is extremely high -- not to take anything away from the other institutions -- but we certainly offer a lot more to our students than tenth out of 13. So I think it reinforces what *US News & World Report* once referred to us as a tremendous value or bargain for the money that we charge our students.

I think as we take a longer view of where we need to go and the institutions we are competing with, having below average tuition is excellent in attracting students here in terms of ability to pay, but it puts a real strain on the institution in terms of being able to offer the students the services they expect once they are here, compared to other institutions which have larger resources. We will be revisiting this issue next month as we make our recommendations for the budget coming up.

Mr. Wexner:

I asked this question last year and Alex reminded me, I have no clear understanding -- I would bet that no one on the Board has a clear understanding -- of where we are trying to be. So from my view, I now know where we are, but I think the policy decision of where we are trying to be is something that the Board should have information about and should be deliberated on over time.

Yet the issue is, "Is bigger better?" or "Is better better?" both in quality of what we are doing. I think the notion of us being a value is a good thing. I believe in value as a retailer, but I also have a sense of quality. I also have a sense that we are giving things away. I'm not talking about the University as giving things away, I am just saying that

BENCHMARK REPORT (contd)

Mr. Wexner: (contd)

you can have a value that is just ridiculous compared to the market, compared to your real costs, and compared to the quality of the product that you want to be.

I think this is really a very serious and significant issue for the Trustees to consider. I don't know how to tackle it in terms of time information that we need, but as far as I am concerned, this is perhaps the most major policy issue that the administration and the Trustees face.

Mr. Shkurti:

Mr. Wexner, if I may respond in part. I think that is an extremely important issue in terms of where this institution hopes to go. One thing I would point out, in terms of our academic goals, is that the Functional Mission Statement we talked about last year does at least strongly imply -- though it doesn't come out directly and say it -- that one of our goals is to be in the upper half of the Big Ten in terms of a variety of different measures. I think that does need additional discussion and the academic goals then should drive our tuition.

The other thing I would point out is one hurdle we have had that a private company that sets its course does not have is that even though we may set a certain goal in terms of our academic standards internally, the state regulates our resident in-state tuition much like a public utility. The state says, "This is what you can charge and no more." So that has to be dealt with as well. There is a little more flexibility in the tuition caps this year than there has been in previous years. But we do have an additional complication that we need to factor into our decision making in this regard.

Mr. Wexner:

Right. I understand that there is a political implication to it and that the University, the Trustees, the students, and the faculty are not insignificant lobbyists. I think the notion of the Legislature, as well as our partnership with the state, have a common vision of what is in the state's best interest.

You know, some years ago, the notion of open admissions and having the lowest priced education was the common goal of the Legislators and the University. With selective admissions, different economic views of the state today and different views of educational economics, I think that we should review our aspiration. They should be made to think about it because I think the knee-jerk reaction is one of value and has the broadest level of service. I think when I look at this, I see the range. There is a lot of averages and I don't know what middle means. I do remember my statistics course.

President Gee:

Let me try to respond. This is precisely the issue that the Trustees and the University administration must wrestle with. We've got a series of on-going discussions with our students regarding understanding the General Fee. For example, we have a fee structure, but this fee structure grew up over time and this is not an admission against interest, but it is clearly an admission. Our fee structure was added here, added there, and the question of what it was for and the value of it, etc., is not clear. We are in the process of unraveling that so we can then put it back together. Then we can have some rational basis to make the determination as to where we are and what we ought to be getting for our value.

BENCHMARK REPORT (contd)

President Gee: (contd)

The second thing, there is an "iron law" that does exist here though. The reason that we take a look at this is when one takes a look at the academic ranking of this University versus the cost for the student, we are clearly an enormously undervalued institution in terms of the cost side of the equation. We need to face that and we need to have the public and the state understand that so that then we can deal with that issue as part of the discussion.

Obviously, I think, at the same time we want to make certain that we do not inadvertently do something which has been uniquely Ohio State, which is the access issue. Not access based upon monetary availability, but access based upon the intellectual availability of the student. It is that issue that we are trying to put together. We hope, by the way, that by this discussion we are opening now with our faculty through the Senate, and with others in terms of our General Fee structure and then the tuition structure itself, that we will have a more appropriate answer because we simply have undervalued this institution.

Let me tell you one final story and then I'm going to let this go. In 1981, Alfred University, a small university in upstate New York was going bankrupt. It was on the edge of bankruptcy. Unlike most new presidents who come in and are faced with bankruptcy, he didn't stop cutting the grass, didn't stop paying the faculty, didn't stop doing a variety of other things. He did two things: 1) he raised the admission standards substantially; and 2) he raised the tuition substantially. And guess what happened? Alfred is now a very healthy university because people said, "Gee, this must be a great place. They have high admission standards and they have high tuition." We need to understand that as a part of the phenomena.

For the first time in my life I was asked a question by one of our own students at our student breakfast. I don't know if you were there, Tom, when the question was asked, but the student said, "Gee, you know, we charge so little compared with other institutions -- is my degree worth anything?" I thought that was an interesting question.

I only raise those questions to say that I think the Board and the University are going to have to wrestle with these in terms of evaluation of the University over the long haul and in terms of our own financial ability to be able to construct a rational approach to the way that we finance this institution. Amb. Wolf, did you have a question?

Amb. Wolf:

Yes, I have a question for Mr. Shkurti. In articulating the fees and how Ohio State ranks among its peer institutions, wouldn't it be wise or would it be prudent to figure in the amount of student aid and grants that are given to the students at Ohio State vis-a-vis the other institutions? Even though our tuition is \$3,000 and some dollars versus \$3,600, our tuition might indeed be relatively less if our scholarships and grants are more than they are per student at other universities.

Mr. Shkurti:

Amb. Wolf, that is correct. We did provide some comparative data a while ago and I'll be glad to update that for you. I think it shows that our student financial aid and grants in our relative ranking to our peer institutions is somewhat comparable to our tuition. In other words --

BENCHMARK REPORT (contd)

Amb. Wolf:

So, you think we rank the same in our scholarships and grants as we do in our tuition, which would leave us in the same place?

Mr. Shkurti:

That is correct. But I'll be glad to get you the updated figures.

Amb. Wolf:

Okay, thank you.

(See Appendix XLII for charts on Comparison of Fees, page 739.)

--0--

HOUSE BUDGET PROPOSAL

Mr. Shkurti:

Mr. Chairman, while we are on financial issues and money issues, I will turn to the other side of the coin which is our state support. As you know, the House passed its version of the budget last night. The bottom line is it provides, above the recommendations of the Governor, an additional \$3.7 million over the biennial for Ohio State for our general fund and an additional \$4 million for our agricultural line items. The impact of this is that it increases the general fund income on main campus by about a half of a percent in FY '96 and '97. That may not sound like a lot, but, in fact, it does make a significant contribution to achieving our budget goals at this stage of the game. So, we are extremely grateful to the House, the House leadership, those that supported the budget, and the Governor for his initial support. We hope to be able to say the same thing about the Senate in a month or two from now. So I think that is a very encouraging development in terms of our state support.

President Gee:

Bill, if I could just interrupt I want to second that. We received enormously positive support from our Governor this year. As we all know, he has a number of strains and a number of uncertainties out there, including what has been happening at the federal level. The Governor made a very positive recommendation for higher education. We received very positive support out of the House. I really want to be on record of thanking the Governor and Mr. Browning, Director of the Budget, and certainly Speaker Davidson, Bill Batchelder, Bob Corbin, Tom Johnson, Ron Amstutz, and Otto Beatty, all of whom worked diligently on behalf of the University. There were a series of amendments that were brought forth that would have been quite debilitating to us that were all soundly defeated and for that I'm also grateful.

--0--

GENERAL FEE REVIEW

Mr. Shkurti:

Mr. Chairman, the next issue the President had referred to previously was the issue of the General Fee. As you know, we have both an Instructional Fee and a General Fee.

GENERAL FEE REVIEW (contd)

Mr. Shkurti: (contd)

This University needs to do a better job of defining where the money comes from and where it goes for that. We have focused in the past on the combined total of the two fees and, as I mentioned earlier, it is below that of nine of twelve other state universities. We do not believe our students are being overcharged. Nevertheless, we think our student governments have raised a legitimate issue regarding accountability for how the General Fee is determined and where the dollars go.

At the request of the Undergraduate Student Government and the Council of Graduate Students -- and you have the two documents in your books -- the University Senate has created a subcommittee of the Senate Fiscal Committee to review the issues involving the General Fees. This subcommittee includes students, faculty, and staff and is scheduled to issue an interim recommendation to the Board at the May 5 meeting.

The University fully supports the efforts of this subcommittee and the staff from the Offices of Finance and Student Affairs have been assigned to work with the subcommittee. The subcommittee met for the first time yesterday, I have also met with them, and we all agreed that our goal is to provide an interim recommendation that the subcommittee and the Offices of Student Affairs and Finance all support in terms of rationalizing the General Fee by the May 5 meeting. So we'll be back in touch with you at the next monthly meeting regarding that.

Mr. Shumate:

Thank you. Are there any questions or any other items for Mr. Shkurti?

Mr. Patterson:

I am a slow thinker so I am still revolving back at the questions that Mr. Wexner brought up. It seems to me -- and I've not been through a tuition increase question yet -- that while these figures that list us among the other universities are important, it gives us a feel for where we are. I would submit that that's probably not one of those rankings that we necessarily want to be number one in. If we simply base tuition on what it costs us to operate, that would probably be wrong, too, in comparing ourselves.

It seems to me that if we continue to -- and I'm sure we will -- want to be a quality institution -- if it costs us \$3,200 to meet our costs for where we are, that's okay. If it costs us \$3,700 and it will move us up a couple of numbers in the rankings in terms of quality, then that is the kind of question that should be put before the Board of Trustees.

I would have much more receptibility to increases of tuition, even above what may be proposed in terms of just maintaining ourselves where we are, if in fact we were going to be moving up in terms of the "outstanding university in the country." So, I think, the quality of the education related to the cost is really what we need to measure, rather than just ourselves against the cost of what it is to operate. I am sure that is probably the way you do it.

President Gee:

You know, Jim, we cannot have the tin cup theory of tuition increases. We can't just say "come rattle our cup" and say we want more. It has got to be tied to the fact that we are going to do with those dollars something that substantially provides an opportunity of quality to our students, faculty, and staff. Otherwise, we are in a "no win" game. If Mr. Wexner ran the Limited that way, he would not be in business very

long.

GENERAL FEE REVIEW (contd)

President Gee: (contd)

We simply cannot do that. We've got to have quality tied to the price. There is just no doubt about it.

Mr. Wexner:

Jim, that is implicit. What I am saying is from one point of view you could look at the costs and say that we could make some assumptions about our efficiency. Let's put quality aside for a moment just to demonstrate the point. We could put quality aside and say, "Look, what does it cost to operate?" and that maybe floors us and we can make some assumptions that our operating costs are like other peoples' operating costs. I don't believe that we are fifty percent inefficient, just big order of magnitude.

On the other hand, if over time we are improving the quality of our product in terms of educational product, and we are improving the student body, the faculty, the nature of the whole academic experience, then, I think, we are enabled to generate more tuition income which presumably supports a higher grade faculty and the resources that the University needs. I think it ratchets itself up.

If in the alternative we had a deteriorating institution academically, and we only had the financial needs to raise our prices, we would probably put ourselves out of business. My sense is that we have made progress and we have a strategic vision of where the University is going. I don't think we have aligned with our economics, and I don't think that the Legislature necessarily is aligned. I think that kind of alignment every year or two -- you have to look at that gearing and see if it makes sense. Because I think the knee-jerk reaction is that we should give an incredible value, but we should also be a superior academic institution. I don't know how you get to "first tier academics with the lowest tier economics."

Mr. Patterson:

I think, just to follow-up, one of the key things that you just said was the strategic vision, because we can't just do a tuition increase in terms of what we need this year. We have to be seeing where we are going to build to -- what do we want to be in two years, in five years, and what is it going to take to get there.

President Gee:

As we talk with our various subcommittees of the Board, that is precisely what we are trying to do. We are trying to tie any of the fee structure to -- not the short-term. We need to fill a hole -- and thank goodness that this year, we have now managed ourselves through a very considerable financial crisis -- but now we are trying to tie it to the strategic vision. Particularly you are going to see in terms of some of our technology and other issues -- which really strategically need to be invested in now in order for us to be competitive down the line -- and that, over the next month as we discuss this with you, is going to be, hopefully, the tying link.

Mr. Shumate:

Any other questions? If not, thank you, Mr. Shkurti.

--0--

RISK MANAGEMENT UPDATE

Mr. Shumate:

Mr. Nichols, will now give us a report on our risk management and the status of our efforts.

Mr. Nichols:

Thank you, Mr. Chairman. There is a small one page outline under the Fiscal Affairs tab. It has been fifteen months since the transfer was made of risk management responsibilities to the Office of the Treasurer. I last reported to you in early summer of last year. In that time, thirty-three risk areas have basically been identified in the University. Briefly in terms of activities, there has been a rather complete restructuring of insurance coverages for property, boiler machinery, and vehicular from a change in deductibles to a change in the coverage levels.

I would give you three examples of that. Our property insurance did not cover areas involving collapse, water damage, and earthquakes. At least in one of those three, we have had a very substantial incident that occurred a few years ago. Second, vehicular coverage basically had zero deductible under comprehensive and \$150 under collision, which is far below what is normally carried. We have substantially bumped those up and saved the according premium. Lastly, in an area that was discussed on the Board last year, we have raised the vehicular coverage from \$1 million to \$5 million in terms of liability -- \$1 million being extremely low.

As you know, the Board voted to establish a captive insurance company and that has been established. We traveled to the site on Bermuda and established that and had our first meeting. That particular effort is on plan as was presented to the Board.

Lastly, in an organization as big as Ohio State there is a need to try to pull together the various risk management areas of the University. We did establish an advisory council, if you will, and it pulls from all areas of the University the expertise that is located and can give advice. We have currently, in recent months, done requests for proposals and we have hired a risk management company -- Johnson and Higgins -- to do a comprehensive risk management review of the University. That will be completed within six months and should give us additional information and guidance with regards to how we should further structure our risk management plan.

In closing, I would tell you that there are about one dozen additional insurance plans that are currently being reviewed beyond the big three -- vehicular, boiler machinery, and property -- and there will be some recommendations made on those prior to July 1. We would anticipate being back to this Board in the fall with our recommendations regarding the review to be completed by the risk management consultant.

Mr. Shumate:

Are there any questions? I would encourage you also to follow-up with Mr. Brennan, who has a special interest in this.

Mr. Nichols:

I have already done that.

--0--

Mr. Shumate:

I would like to present the following resolutions for vote:

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS**

Resolution No. 95-118

DOAN HALL - PERIPHERAL VASCULAR LAB
RHODES HALL BRICK REPAIR - PHASE II
MARION CAMPUS - LIBRARY/CLASSROOM BUILDING

Synopsis: Authorization to employ architectural/engineering firms and request construction bids for the Doan Hall - Peripheral Vascular Lab and Rhodes Hall Brick Repair - Phase II projects and acceptance of the report of award of contracts and establishment of contingency funds for the Marion Campus - Library/Classroom Building project are proposed.

WHEREAS University Hospitals desires to proceed with the renovation of approximately 3,000 square feet of space on the second floor of Doan Hall to relocate the Peripheral Vascular Laboratory and expand Cardiology services in the adjacent area; and

WHEREAS the total estimated project cost is \$300,000 and the total estimated construction cost is \$260,000, with funding provided by University Hospitals; and

WHEREAS University Hospitals desires to proceed with the second phase of the Rhodes Hall Brick Repair project for the repair of the exterior brick which is cracking, moving, and delaminating; and

WHEREAS the total estimated phase II project cost is \$300,000 and the total estimated construction cost is \$275,000, with funding provided by University Hospitals; and

WHEREAS a resolution adopted by the Board of Trustees on April 2, 1993 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to recommend the award of contracts for the Marion Campus Library/Classroom Building:

Marion Campus Library/Classroom Building

This project will construct a library and classroom facility to serve both the Marion Regional Campus and the Marion Technical College. This facility will accommodate current technologies application to library use to include audio visual communications. The total project cost is \$7,424,725; funding is provided from House Bill 715 (\$7,100,000) and Marion Campus (\$324,725). The estimated completion date is October 1996. The contracts awarded are as follows:

General Contract: Peterson Construction Co., Wapakoneta, Ohio

Amount: 3,983,700 +

Estimate: \$3,956,039

+ The General, HVAC, and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

DOAN HALL - PERIPHERAL VASCULAR LAB
RHODES HALL BRICK REPAIR - PHASE II
MARION CAMPUS - LIBRARY/CLASSROOM BUILDING (contd)

Marion Campus Library/Classroom Building (contd)

Plumbing Contract: J. A. Croson Co., Columbus, Ohio

Amount: \$334,889

Estimate: \$367,051

HVAC Contract: J. A. Guy, Inc., Dublin, Ohio

Amount: \$682,000 +

Estimate: \$644,241

Electric Contract: Buckeye Electric Co., Dayton, Ohio

Amount: \$1,148,000 +

Estimate: \$722,067

Total All Contracts: \$6,148,589

Moveable Equipment: \$323,750

Contingency Allowance: \$245,944 (4% of construction cost)

Total Project Cost: \$7,424,725

- + The General, HVAC, and Electric Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Doan Hall Peripheral Vascular Lab and the Rhodes Hall Brick Repair - Phase II projects identified above and that the fees for these services be negotiated between the firms selected and the State of Ohio, Division of Public Works or the University as appropriate; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on these projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts to the Department of Administrative Services, Division of Public Works or issue contracts with all actions to be reported to this Board at the appropriate time; and

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,
REQUEST FOR CONSTRUCTION BIDS, AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT OF
CONTINGENCY FUNDS (contd)**

DOAN HALL - PERIPHERAL VASCULAR LAB
RHODES HALL BRICK REPAIR - PHASE II
MARION CAMPUS - LIBRARY/CLASSROOM BUILDING (contd)

BE FURTHER IT RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the Marion Campus - Library/Classroom Building project is hereby accepted.

(See Appendix XLIII for maps, page 745.)

SALE OF REAL PROPERTY

Resolution No. 95-119

117.27 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO

Synopsis: Authorization to sell approximately 117.27 acres of the Barnebey Center, located in Fairfield and Hocking Counties, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 808 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and the College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS Dean J. Kiourtsis has offered to purchase 117.27 acres of this property, including timber and mineral rights for \$114,900, and the appraised value of this portion of the property is approximately \$90,884; and

WHEREAS the net proceeds from the sale of this property shall be deposited in an Endowment account, the Barnebey Family Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 117.27 acres portion of the Barnebey Center property, including all timber and mineral rights, to Dean J. Kiourtsis for no less than \$114,900, upon such terms and conditions as are deemed to be in the best interest of the University.

SALE OF REAL PROPERTY

Resolution No. 95-120

**95.18 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO**

Synopsis: Authorization to sell approximately 95.18 acres of the Barnebey Center, located in Fairfield and Hocking Counties, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 808 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

WHEREAS the School of Natural Resources and the College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS George Koberlein has offered to purchase approximately 95.18 acres of this property, including timber and mineral rights, for \$88,040, and the appraised value of this portion of the property is approximately \$73,764; and

WHEREAS the net proceeds from the sale of this property shall be deposited in an Endowment account, the Barnebey Family Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 95.18 acres portion of the Barnebey Center property, including all timber and mineral rights, to George Koberlein for no less than \$88,040, upon such terms and conditions as are deemed to be in the best interest of the University.

SALE OF REAL PROPERTY

Resolution No. 95-121

**89.64 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO**

Synopsis: Authorization to sell approximately 89.64 acres of the Barnebey Center, located in Fairfield and Hocking Counties, is proposed.

WHEREAS the Board of Trustees of The Ohio State University owns approximately 808 acres of real property located in Madison Township of Fairfield County and Good Hope Township of Hocking County and known as the Barnebey Center; and

SALE OF REAL PROPERTY (contd)

**89.64 ACRES OF THE BARNEBEY CENTER
FAIRFIELD AND HOCKING COUNTIES, OHIO (contd)**

WHEREAS the School of Natural Resources and the College of Food, Agricultural, and Environmental Sciences have determined that this property no longer is needed for, and cannot be operated economically in support of, the educational and research programs of the School; and

WHEREAS Daniel L. Rankin and Michael J. Rankin have offered to purchase approximately 89.64 acres of this property, including timber and mineral rights, for \$89,700, and the appraised value of this portion of the property is approximately \$69,471; and

WHEREAS the net proceeds from the sale of this property shall be deposited in an Endowment account, the Barnebey Family Scholarship Fund, for undergraduate and graduate scholarships for students in the School of Natural Resources; and

WHEREAS the appropriate University offices have determined that this sale is in the best interest of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized, in the name of the Board of Trustees of The Ohio State University, to sell all of the University's right, title, and interest in this 89.64 acres portion of the Barnebey Center property, including all timber and mineral rights, to Daniel L. Rankin and Michael J. Rankin for no less than \$89,700, upon such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Skestos, seconded by Mr. Wexner, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

(See Appendix XLIV for map, page 749.)

--0--

Mr. Kessler:

In recognition of the long and distinguished service of Governor Richard F. Celeste to the Citizens of the State of Ohio and his outstanding support of The Ohio State University, we are today recommending that the Chemistry Building at 120 W. 18th Avenue on the Columbus Campus be named the "Richard F. Celeste Laboratory of Chemistry."

NAMING OF BUILDING

Resolution No. 95-122

Synopsis: The naming of the Chemistry Building at 120 West 18th Avenue is presented for Board acceptance.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS Richard F. Celeste has distinguished himself with more than twenty years of dedicated public service to the citizens of the State of Ohio as legislator, lieutenant governor, and governor; and

NAMING OF BUILDING (contd)

WHEREAS Richard F. Celeste has been a consistent friend and supporter of higher education and of The Ohio State University; and

WHEREAS upon the President has recommended that the Chemistry Building at 120 West 18th Avenue be named the "Richard F. Celeste Laboratory of Chemistry" in honor of Richard F. Celeste, Governor of the State of Ohio from 1983 to 1991:

NOW THEREFORE

BE IT RESOLVED, That in accordance with rule 3335-1-08(F) of the Administrative Code, the Chemistry Building at 120 West 18th Avenue shall hereby be named the "Richard F. Celeste Laboratory of Chemistry."

Upon motion of Amb. Wolf, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote, cast by Messrs. Kessler, Wexner, Shumate, Colley, Skestos, Patterson, and Amb. Wolf.

--0--

Thereupon the Board adjourned to meet Friday, May 5, 1995, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Maureen T. Sharkey
Assistant Secretary

John W. Kessler
Chairman